



REPUBLIC OF GHANA

# MEDIUM-TERM EXPENDITURE FRAMEWORK (MTEF) FOR 2026-2029

PROGRAMME BASED  
BUDGET ESTIMATES FOR 2026

MINISTRY OF TRADE, AGRIBUSINESS  
AND INDUSTRY



# ***MINISTRY OF TRADE, AGRIBUSINESS AND INDUSTRY***



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The MoTAI MTEF PBB for 2026 is also available on the internet at [www.mofep.gov.gh](http://www.mofep.gov.gh)

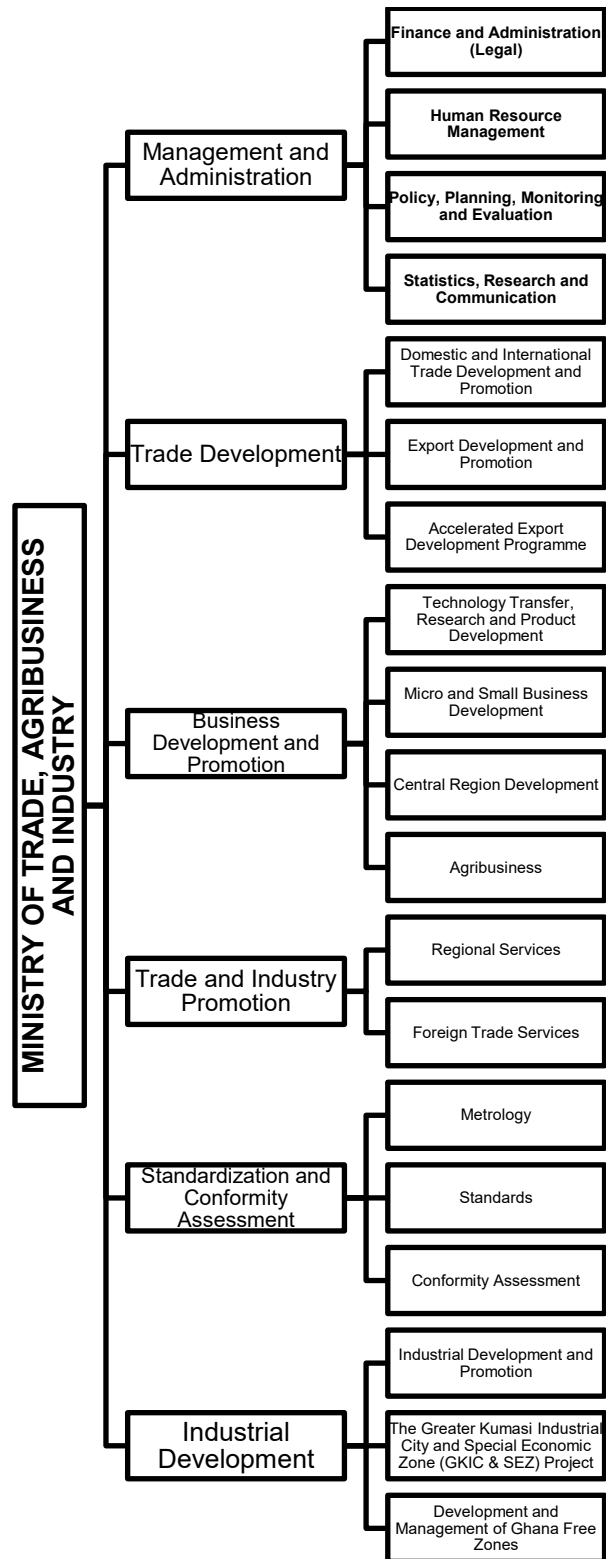
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# Programme Structure





## 1.5. Appropriation Bill

Summary of Expenditure by Sub-Programme, Economic Item and Funding

Entity: 015 - Ministry of Trade,Agribusiness and Industry

Year: FY26 | Currency: Ghana Cedi (GHS)

Version 1

	GoG				IGF				Funds / Others				Donors		Grand Total
	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Compensation of employees	Goods and Services	31 - Non financial assets	Total	Statutory	ABFA	Others	Goods and Services	31 - Non financial assets	Total	
01501 - Management and Administration	41,753,765	1,836,538	5,000,000	48,590,303		15,261,883	3,934,482	19,196,365							67,786,668
01501001 - Finance and Administration (Legal)	34,053,322	1,628,886	5,000,000	40,682,207		14,347,566	3,934,482	18,282,048							58,964,255
01501002 - Human Resource Management	5,463,445	207,652		5,671,097		500,000		500,000							6,171,097
01501003 - Policy Planning, Monitoring and Evaluation	1,081,350			1,081,350		414,317		414,317							1,495,667
01501004 - Statistics, Research and Communication	1,155,649			1,155,649											1,155,649
01502 - Trade Development	3,325,096	2,837,068	200,000,000	206,162,164		2,744,476		2,744,476							208,906,640
01502001 - Domestic and International Trade Development and Promotion	2,651,519	2,787,068	200,000,000	205,438,587		2,148,046		2,148,046							207,586,633
01502002 - Export Development and Promotion	673,577	50,000		723,577		596,430		596,430							1,320,007
01503 - Business Development and Promotion	27,075,773	400,000		27,475,773		1,089,256	466,825	1,556,081				45,459,600		45,459,600	74,491,454
01503001 - Technology Transfer, Research and Product Development	618,936			618,936											618,936
01503002 - Micro and Small Business Development	26,456,837	200,000		26,656,837		1,089,256	466,825	1,556,081				45,459,600		45,459,600	73,672,518
01503003 - Central Region Development		200,000		200,000											200,000
01504 - Trade and Industry Promotion	35,507,927			35,507,927											35,507,927
01504001 - Regional Services	3,322,101			3,322,101											3,322,101
01504002 - Foreign Trade Services	32,185,826			32,185,826											32,185,826
01505 - Standardization and Conformity Assessment	36,886,158	100,000		36,986,158		149,531,798	37,382,950	186,914,748							223,900,905
01505001 - Metrology	2,547,101			2,547,101		8,659,043		8,659,043							11,206,144
01505002 - Standards	1,780,151			1,780,151		5,525,734		5,525,734							7,305,885
01505003 - Conformity Assessment	32,558,906	100,000		32,658,906		135,347,020	37,382,950	172,729,970							205,388,876
01506 - Industrial Development	3,911,566	20,000,000		23,911,566		98,518,869	37,548,649	205,236,083				4,800,000		4,800,000	233,947,649
01506000 - Industrial Development and Promotion	3,911,566	20,000,000		23,911,566		98,518,869	37,548,649	205,236,083				4,800,000		4,800,000	233,947,649
Grand Total	148,460,285	25,173,606	205,000,000	378,633,891	69,168,565	267,146,281	79,332,906	415,647,752				50,259,600		50,259,600	844,541,243

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## **PART A: STRATEGIC OVERVIEW OF THE MINISTRY OF TRADE, AGRIBUSINESS AND INDUSTRY**

### **MEDIUM TERM NATIONAL DEVELOPMENT POLICY FRAMEWORK ADOPTED POLICY OBJECTIVES**

The following policy objectives adopted by the Ministry of Trade, Agribusiness and Industry. These include:

- Enhance domestic industrial capacity and self-sufficiency.
- Promote balanced industrial growth across regions to reduce urban-rural disparities.
- Improve infrastructure and land access to facilitate industrial expansion.
- Foster innovation to enhance competitiveness in strategic industries.
- Build a skilled and entrepreneurial workforce to support industrial competitiveness.
- Create a competitive and streamlined business ecosystem to foster entrepreneurship.
- Enhance access to finance for MSMEs to drive economic growth and job creation.
- Formalize the informal sector to boost revenue and productivity.
- Foster inclusivity and efficiency in private sector operations.
- Strengthen consumer trust and market competitiveness through robust standards.
- Position Ghana as a competitive player in global and regional trade.
- Drive economic transformation through value-added exports.
- Enhance trade competitiveness through efficient infrastructure.
- Position Ghana as a regional hub for green technology exports.
- Reduce import reliance and enhance export capacity.
- Expand access to global markets and streamline trade processes.
- Enhance domestic input production and market linkages for agribusiness growth.
- Boost productivity and resilience in agriculture to support sustainable agribusiness.
- Ensure equitable access to land and sustainable agrochemical use.
- Reduce post-harvest losses and improve market connectivity.

### **VISION**

The Vision of the Ministry is to establish Ghana as a globally competitive manufacturing and trading hub in Africa.

### **CORE FUNCTIONS**

The core functions of the Ministry of Trade, Agribusiness and Industry are to:

- Formulate and implement policies and programmes for industrial transformation and job creation to:

- 
- decentralize industrial development by supporting the private sector to establish manufacturing enterprises;
  - establish strategic industries as new growth poles;
  - revitalize existing industries in key strategic sectors
  - Promote investments in agribusiness
  - Formulate and implement policies and programmes to enhance export development, import substitution, and internal trade
  - Enhance trade and investment through the establishment of Industrial Parks, Special Economic Zones and Agro-Industrial Zones
  - Implement policies and programmes, and strengthen the institutional framework to support MSME and entrepreneurship development
  - Implement and coordinate programme initiatives to enhance the institutional framework and business environment for trade, agribusiness and investment, including internal trade and investment
  - Enhance market access for products and services originating from Ghana by participating in multilateral, regional and bilateral trade negotiations and coordinating the implementation of trade agreements
  - Develop reliable raw material supply chains with consistent volume, quality and pricing
  - Contribute towards the growth of industry, protect consumers and facilitate trade through Standardization, Metrology and Conformity Assessment
  - Strengthen the capacity and competitiveness of MSMEs to enable competition
  - Maximise the contribution of MSMEs to the economic and social development of the country



## POLICY OUTCOME INDICATORS AND TARGETS

The Ministry's achievements are measured by these outcome indicators

Outcome Indicator (with corresponding SDG Target)	Indicator Definition	Baseline		Latest Status (2025)		Targets	
		Year	Value	Target	Actual	Year	Value
Manufacturing Value Added (% of GDP)  (SDG 9.2: Promote inclusive and sustainable industrialization)	Share of GDP from manufacturing output  (ISIC divisions 10-33), adjusted for intermediate inputs	2024	13.3%	14%	13.5%	2029	18%
Manufacturing Value Added (Annual % Growth)  (SDG 9.2: Promote inclusive and sustainable industrialization)	Year-over-year change in real manufacturing output at constant prices	2024	3.1%	3.5%	4.2%	2029	5%
Foreign Direct Investment (FDI), Net Inflows (% of GDP)  (SDG 17.3: Mobilize additional financial resources for developing countries)	Cross-border private investments excluding portfolio flows	2024	1.9%	2.2%	2.1%	2029	3%
Merchandise Trade Volume Growth (Annual %)  (SDG 17.11: Increase exports of developing countries)	Year-over-year change in export/import volumes, adjusted for prices	2024	3.2%	4%	3.8%	2029	6%
Trade Openness (Exports + Imports % of GDP)  (SDG 17.11: Increase exports of developing countries)	Sum of trade flows relative to GDP	2024	56.5%	58%	57.2%	2029	65%

Outcome Indicator (with corresponding SDG Target)	Indicator Definition	Baseline		Latest Status (2025)		Targets	
		Year	Value	Target	Actual	Year	Value
Number of New Business Registrations  (SDG 8.3: Promote productive employment and decent work)	Annual count of formal private enterprises	2024	16,500	18,000	17,200	2029	25,000
Growth in Non- Traditional Exports (NTE) (Annual %)  (SDG 17.11: Increase exports of developing countries)	Year-over-year percentage change in the value of non- traditional exports (excluding traditional commodities like cocoa, gold, and oil)	2024	5.8%	7%	6.8%	2029	12%

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## EXPENDITURE TREND

In 2022, the Ministry was allocated a budget of **GH¢602,065,000.00** comprising of GOG - GH¢305,372,000.00, ABFA - GH¢17,215,000.00, IGF – GH¢198,408,000.00, and Donor fund - GH¢81,070,000.00.

Of the total budget, Compensation of Employees was GH¢100,112,000, Goods, Services was GH¢212,729,000.00 and GH¢289,224,000.00 was Capital Expenditure.

Of the total budget, the Special Initiative of the Ministry was allotted **GH¢238,031,000.00**. Of this, **GH¢216,296,000.00** was for the One District One Factory Initiative (1D1F), which was made up of GH¢21,745,000.00 for Goods & Services and GH¢194,551,000.00 for Capital Expenditure (GOG - GH¢177,336,000.00; ABFA - GH¢17,215,000.00); AfCFTA allocation was **GH¢6,200,000.00** for Goods and Services; and Business Development was allocated **GH¢15,535,000.00**

However, during the mid-year, the Ministry's GOG budget was revised from to **GH¢305,372,000.00** to **GH¢237,016,519.00** (Goods and Services – from GH¢48,299,000.00 to GH¢34,180,204.00; Capital Expenditure – from GH¢180,836,000.00 to GH¢126,599,315.00.

Actual expenditure as at 31<sup>st</sup> December, 2022 amounted to **GH¢293,578,968.30**. The breakdown is as follows: GOG - GH¢82,410,479.98 (27%); ABFA - GH¢0.00 (0%); IGF - GH¢130,118,173.69 (65.58%); DPs - GH¢81,050,314.63 - (99.98%).

In 2023, the Ministry was allocated a budget of **GH¢587,214,053.00** comprising of GOG - GH¢148,733,300.00, ABFA - GH¢168,555,160.00, IGF – GH¢190,925,593.00, and Donor fund - GH¢79,000,000.00.

Of the total budget, Compensation of Employees was GH¢113,901,737.00, Goods and Services was GH¢189,034,212.00 and GH¢284,278,104.00 was Capital Expenditure.

Of the total budget, **GH¢234,149,597.00** was allocated for the Special Initiatives of the Ministry. Of this amount, GH¢200,417,720.00 was for the One District One Factory Initiative (1D1F), made up of GH¢3,862,560.00 for Goods & Services and GH¢196,555,160.00 for Capital Expenditure (GoG - GH¢28,000,000.00; ABFA - GH¢168,555,160.00); AfCFTA allocation was GH¢30,000,000.00 for Goods and Services; and Business Development allocation was GH¢2,516,670.00.

As at 31<sup>st</sup> December, 2023, total expenditure amounted to **GH¢392,391,146.46**, comprising of GoG – GH¢111,493,821.50; ABFA - GH¢0.00; IGF - GH¢202,076,239.52; and DPs - GH¢78,821,085.44. Of the total expenditure, GH¢123,375,287.50 for Compensation of Employees, GH¢225,753,426.74 for Goods and Services and GH¢43,262,432.22 for Capital Expenditure.

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In 2024, the Ministry was allocated a budget of **GHC1,021,060,398.00** comprising of GOG - GHC490,256,392.00, ABFA - GHC0.00, IGF – GHC282,179,442.00, and Donor fund - GHC248,624,564.00.

Of the total budget, Compensation of Employees was GHC144,733,551.00, Goods and Services was GHC476,367,320.00 and GHC399,959,527.00 was Capital Expenditure.

Of the total budget, **GHC234,149,597.00** was allocated for the Special Initiatives of the Ministry. Of this amount, GHC123,476,304.00 was for the One District One Factory Initiative (1D1F), made up of GHC52,300,236.00 for Goods & Services and GHC200,000,000.00 for Capital Expenditure; AfCFTA allocation was GHC13,500,000.00 for Goods and Services; and Business Development allocation was GHC2,265,003.00.

As at 31st December, 2024, total expenditure amounted to **GHC627,342,994.44**, comprising of GoG – GHC190,229,012.88; ABFA - GHC0.00; IGF - GHC264,237,675.05; and DPs - GHC172,876,306.51. Of the total expenditure, GHC147,405,921.53 was for Compensation of Employees, GHC322,173,893.79 for Goods and Services and GHC157,763,179.12 for Capital Expenditure.

In 2025, the Ministry was allocated a budget of **GHC546,494,330.23** comprising of GOG - GHC163,574,500.00, ABFA - GHC0.00, IGF – GHC326,945,630.23, and Donor fund - GHC55,974,200.00.

Of the total budget, Compensation of Employees was GHC188,102,358.23, Goods and Services was GHC263,866,961.00 and GHC94,525,011.00 was Capital Expenditure.

Of the total budget, GHC1,275,000.00 was allocated for the implementation of AfCFTA and (GHS20,000,000.00 for the Greater Kumasi Industrial Park Project.

As at August 2025, total expenditure amounted to **GHC293,106,899.06** comprising of GoG – GHC94,017,159.86; ABFA - GHC0.00; IGF - GHC164,128,663.08; and DPs - GHC34,961,076.12. Of the total expenditure, GHC119,230,423.44 was for Compensation of Employees, GHC158,242,086.24 for Goods and Services and GHC15,634,389.38 for Capital Expenditure.

The tables below depict the expenditure trend of the Ministry from 2023 to 2025 from all funding sources.

Table 1. EXPENDITURE TREND (2023-2025)

GOG

Source	2023				2024				2025			
	Approved budget (GHC)	Revised Allocation (GHC)	Actual Expenditure (GHC)	Approved Budget (GHC)	Revised Budget (GHC)	Releases	Actual Expenditure (GHC)	Approved Budget (GHC)	Releases (As at Aug.) (GHC)	Actual Expenditure (As at Aug.) (GHC)	Budget Perf (%)	
Compensation of Employees	80,811,220	90,015,619	92,563,636.14	98,714,849.01	98,714,849	112,186,441.69	112,186,441.69	130,400,894	92,374,299.86	92,374,299.86	70.84%	
Goods and Services	39,102,080	20,702,080	15,817,985.36	71,541,543.00	71,541,543	27,933,307.75	27,933,307.75	25,173,606	8,136,547.52	1,642,860.00	6.53%	
Capital Expenditure	197,375,160	477,808,104	3,112,200.00	320,000,000.00	320,000,000	143,710,184.80	50,169,251.82	8,000,000	4,800,000.00	0.00	0.00%	
Total	317,288,460	588,525,803	111,493,821.50	490,256,392.01	490,256,392	283,829,934.24	190,289,001.26	163,574,500	105,310,847.38	94,017,159.86	57.48%	

From the table above, total budget performance (actual expenditure against approved budget) as at August, 2025 stood at 57.48% as against a performance of 38.81% in December, 2024 and 18.95% in December, 2023.

Source	2023			2024			2025		
	Approved budget (GH¢)	Actual expenditure (GH¢)	Approved budget (GH¢)	Actual expenditure (GH¢)	Approved budget (GH¢)	Actual expenditure (As at Aug.) (GH¢)	Budget Performance (%)		
Compensation of employees	33,090,517.00	30,811,651.36	46,018,701.96	35,219,479.84	57,701,464.23	26,856,123.58	46.54%		
Goods and Services	102,532,132.00	162,679,928.36	156,201,213.44	209,687,075.10	182,719,155.00	133,609,652.12	73.12%		
Capital expenditure	55,302,944.00	8,700,232.22	79,959,526.55	19,331,120.11	86,525,011.00	3,662,887.38	4.23%		
<b>Total</b>	<b>190,925,593.00</b>	<b>202,191,811.94</b>	<b>282,179,441.95</b>	<b>264,237,675.05</b>	<b>326,945,630.23</b>	<b>164,128,663.08</b>	<b>50.20%</b>		

From the IGF table, total budget performance shows a general performance of 50.20% as at August, 2025 as against a performance of 123.73% in December, 2024 and 105.90% in December, 2023.

Source	2023			2024			2025		
	Approved Budget (GH¢)	Actual Expenditure (GH¢)	Approved Budget (GH¢)	Actual Expenditure (GH¢)	Approved Budget (GH¢)	Actual Expenditure (As at Aug.) (GH¢)	Budget Performance (%)		
Compensation of employees	0.00	0.00	0.00	0.00	0.00	0.00	0.00%		
Goods and Services	47,400,000.00	47,371,085.44	248,624,564.00	84,613,499.32	55,974,200.00	22,989,574.12	41.07%		
Capital expenditure	31,600,000.00	31,450,000.00	0.00	88,262,807.19	0.00	11,971,502.00			
Total	79,000,000.00	78,821,085.44	248,624,564.00	172,876,306.51	55,974,200.00	34,961,076.12	41.07%		

From the FLG table, total budget performance as at August, 2025 is 41.07% as against a performance of 32.38% in December, 2024 and 99.77% in December, 2023.

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## SUMMARY OF KEY ACHIEVEMENTS

The following enumerates the major achievements attained by the Ministry in the implementation of its 2025 work programme. The Ministry has been realigned to the Ministry of Trade, Agribusiness and Industry. In line with the Industrial Development Programme of the Sector, the Ministry has incorporated the new initiatives of Government towards the implementation of the 24-Hour Economy. These include the Accelerated Export Development Programme (AEDP), Feed the Industry Programme, Made-In-Ghan Promotion, Agribusiness Programme, Rapid Industrialization for Jobs, Women in Trade, Agribusiness and Industry, and Free Apprenticeship Programme.

### 1. NEW INITIATIVES OF GOVERNMENT

#### i. Accelerated Export Development Programme (AEDP)

##### 2025 Targets

- NTEs increased by 5%
- 50 Export-ready SMEs supported

##### 2025 Performance

- Concept Note developed
- AEDP Council Established by the President
- Top Exporters Forum organized
- Two regional dialogues organized in Central and Volta Regions to enhance MSME participation in AfCFTA

#### ii. Feed the Industry Programme

##### 2025 Targets

- 10% increase in the export of manufactured products;
- Policies and Incentive Framework developed
- 5 Contract Commercial Farmers supported
- 5 Irrigation facilities provided

##### 2025 Performance

- Concept Note developed
- Over 40,000 acres of land has been earmarked by the Yeji Traditional Council to promote large scale commercial contract farming.

#### iii. Agro processing For Economic Expansion and Jobs

##### 2025 Targets

- Organise 2 National Agribusiness Fora
- Supported 5 contract farmers for selected products
- Develop National Agribusiness Strategy/Framework/Policy

##### 2025 Performance



- 1 National Agribusiness Forum organised
- Draft Agribusiness Policy developed

#### **iv. Made-In-Ghana Promotion**

##### **2025 Targets**

- Brand Ghana Council and Made-In-Ghana Committee operationalized
- Consumer and Competition Bill passed
- 3 Made-In-Ghana Fairs organised

##### **2025 Performance**

- The Ministry has initiated discussions with the private sector and selected Ministries (Health, Defence, The Interior, Education, and Lands and Natural Resources) to ensure the local production and procurement of uniforms and other apparel for these institutions as support to the Textiles and Garments sector.
- Participated in the Osaka World Expo.

#### **v. Rapid Industrialisation for Jobs**

##### **2025 Targets**

- Manufacturing Value Added (% of GDP) increased to 14%

##### **2025 Performance**

- Draft policies of the Ghana Textiles and Garments Manufacturing Policy, Ghana Automotive Component Manufacturing Policy, and Ghana Pharmaceutical Manufacturing Policy have been revised and validated to bolster industrial development.
- MoU signed with Shenzhen New Gecko and for the establishment of an Electric Vehicle (EV) assembly plant in Ghana and Chery International to establish its assembly plant and a component manufacturing facility
- The REP has procured and installed equipment for eight (8) of the 26 unequipped factories.
- The factories are engaged in processing across value chains such as Bamboo, Ginger, Mushroom, Cassava, Banana, Cashew, Citrus, Cocoa Husk, Fish, Groundnut, Leather Tanning, Maize, Mango, Oil Palm, Plantain, Meat (Guinea Fowl), Meat (Poultry), Rice, Salt, Shea and Soya.

## **2. INDUSTRIAL PARK AND SPECIAL ECONOMIC ZONES**

### **i. Free Zones**

##### **2025 Targets**

- Establishment of the first phase of the Greater Kumasi Industrial City
- Export earnings increased to \$2.5b
- Cumulative Jobs in the enclave increased to 39,000

##### **2025 Performance**

- 30 new companies were registered under the Free Zones Programme, increasing the total number of Free Zones Enterprises to 295.
- Investment of US\$165.29 million in capital by free zone enterprises reflecting sustained investor confidence in the Free Zones Programme.
- Export earnings for the period amounted to US\$973.43 million, underscoring the sector's contribution to foreign exchange generation.
- 1,600 jobs were created within Free Zone enterprises
- The Authority has also completed payment of the stamp duty for the Afiency SEZ land, fulfilling the final requirement to complete the land documentation process.
- Approximately 205 acres out of the 1,238 acres acquired have been allocated to six (6) companies based on formal land requests received.

### **3. TRADE DEVELOPMENT**

#### **i. Export Promotion**

##### **2025 Target**

- 50 Companies assisted to access new markets (AfCFTA, EU&UK, USA)
- USD 4.839bn earned from NTEs
- Increase in Non-Traditional Exports

##### **2025 Performance**

- The Ghana Export Promotion Authority (GEPA), as part of its promotion activities, facilitated the participation of 85 exporters from product associations in various international trade fairs and exhibitions in the first half of the year.
- GEPA supported a number of businesses and exporters to participate and exhibit their products in the Fruit Logistica, MacFruit, and Ambiente Frankfurt Fairs in Germany.
- GEPA has also supported 35 SMEs exporters to participate in the Osaka Expo 2025 which is currently ongoing.
- Domestically, GEPA organized the Horticulture Expo 2025 in collaboration with FAGE which saw over 200 local exhibitors participating in the expo. Sales worth USD5 million was realised.

#### **ii. African Continental Free Trade Area (AfCFTA)**

##### **2025 Target**

- 10% increase in exports to Africa
- 50 Export-Ready SMEs supported to receive Rules of Origin Certification

##### **2025 Performance**

- Under the African Continental Free Trade Area (AfCFTA), the National AfCFTA Coordination Office, in collaboration with the United Nations Development Programme (UNDP) launched the Ghana NCO/UNDP Cooperation Project for Women and Youth-Led MSMEs. The initiative was to strengthen trade capacity for women and youth-led Micro, Small, and Medium Enterprises by addressing regulatory compliance, ensuring adherence to AfCFTA Rules of Origin, and promoting market access through targeted expeditions and fairs.

- The Ministry organized two (2) regional dialogues in the Central and Volta regions, providing platforms for stakeholders to address region-specific challenges and devise strategies to enhance MSME participation in AfCFTA. The Ministry has also strengthened trade capacity through regulatory compliance and Rules of Origin adherence and aggressively engaging the USTR to facilitate the extension of the AGOA to ensure a duty-free access to the US Market by Ghanaian Exporters.
- The Ministry engaged key stakeholders and regulators to sensitize them on the imposition of 10% baseline tariffs on Ghanaian exports to the US and keenly facilitated the Ghana-EU EPA Joint Committee meeting to ensure that Ghana maximizes the benefits of the EPA. As part of showcasing Ghanaian products abroad and attract investment, the Ministry is currently participating in the World Expo 2025 in Osaka, Japan.

### **iii. Ghana International Trade Commission (GITC)**

#### **2025 Target**

- 7 Industry petitions resolved (electrical cables, baby diapers, poultry, detergent, wheat flour, edible oil)

#### **2025 Performance**

- The Commission undertook field visits and factory tour to some companies as a means of gaining insight into their manufacturing processes as well as providing technical support in completing the Commission's Trade Remedy Questionnaire, which provides data on the material injury indicators and industry information.
- The Commission undertook market survey exercises following petition by OLAM Agri. Co. Ltd, a domestic wheat flour miller to support preliminary assessment of the company. The survey gave insight into the following:
  - Current market prices for both imported and locally produced wheat flour;
  - Price differences by countries of origin and pack size;
  - Comparative performance of imported vs local brands;
  - Retailer & Wholesaler Perspectives
  - Supply chain challenges
  - Profit margins and pricing flexibility
- The Commission concluded a petition filed by APPEB Company Ltd. alleging price undercutting by Awarrior Ltd. in the domestic gas cylinder market. Both companies are major local manufacturers contributing to Ghana's energy supply chain. The Commission advised both parties to adopt transparent and fair pricing practices, especially given their reliance on similar supply chains and raw material sources from China.
- The Commission resolved a petition was filed by the Association of Ghana Industries (AGI) on behalf of Tropical Cables Ltd and Nexans Kable Metal Ltd. The Petition alleged the dumping of electrical cables and conductors from China, India, Turkey and United Arab Emirates (UAE). In line with GITC Anti- Dumping

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Regulations, L.I. 2380 (2019), notices were published in the Daily Graphic newspaper and National Gazette. A copy of the notice was also shared, through diplomatic channels, with subject countries under investigation – China, India, Turkey and United Arab Emirates. The Petition has been processed for hearing/resolution.

- The Commission submitted Ghana's semi-annual notification on dumping measures to the World Trade Organization (WTO) for the year 2024 as part of ensuring the compliance of Ghana with international trade rules and regulations, particularly in fulfilling the obligation of providing transparency on Ghana's trade measures, and in accordance with the GITC Act 926, 2016, and regulation 14 of the Ghana International Trade Commission (Anti-Dumping) Regulations, 2019 (L.I. 2380). The notification has been published by WTO as part of Ghana's obligation to provide transparency on its anti-dumping measures, pursuant to WTO Agreement on Antidumping.

#### **4. BUSINESS DEVELOPMENT AND PROMOTION**

##### **i. Technology Transfer, Research and Product Development**

###### **2025 Target**

- **366** SMEs in agro-processing sector provided with equipment
- **1,700** SMEs in non-agro-processing sector provided with equipment
- **682** technical apprentices in Motor Vehicle Technology, Electrical Engineering, Dressmaking Metal Machining and Welding and Fabrication trained
- **820** master crafts men received training
- **6,920** mechanical spare parts, repair and maintenance activities provided
- **3,500** SMEs provided with production equipment

###### **2025 Performance**

- Through the Ghana Enterprises Agency (GEA) and GRATIS Foundation, the Ministry has initiated an industry guided Apprenticeship to Entrepreneurship programme to enhance the employability of the youth and address the skill gaps within critical industries; drive economic growth, and foster innovation. This programme facilitates a seamless transition for trained Master Craftsmen from GRATIS Foundation into GEA's entrepreneurship ecosystem, empowering skilled artisans to build sustainable businesses and contribute to economic growth.

##### **ii. Micro and Small Business Development**

###### **2025 Target**

- 12,500 MSMEs assisted to access credit
- 6,000 MSMEs provided with Kaizen training
- 375,000 MSMEs access BDS;
- 40,000 Jobs Created
- 10,000 New Businesses Established

###### **2025 Performance**

- The Ghana Enterprises Agency (GEA) provided technical and entrepreneurial training to 15,249 youth across the country and supplied start-up kits to 13,343 youth, enabling them to establish their own businesses and fostering sustainable entrepreneurship.
- These efforts have yielded significant outcomes, including the creation of 7,759 new jobs and the establishment of 9,339 new businesses, substantially enhancing economic livelihoods and opportunities nationwide.
- The Agency provided technical and entrepreneurial training to 79,910 practising and potential entrepreneurs (mainly youth) nationwide and supplied start-up kits to 5,248 youth to establish businesses. Through the Rural Enterprises Programme disbursed US\$444,000 to 1,246 Micro, Small, and Medium Enterprises under Rural Enterprises Development Fund.
- Through targeted financial interventions, GEA disbursed GHC56,749,600.87 to 4,218 beneficiaries, including 1,950 males and 2,268 females, supporting MSME expansion nationwide.
- To highlight GEA's role in empowering youth, women, and persons with disabilities, promoting sustainable economic transformation through robust financial support for MSMEs, GEA allocated GHS1,566,496.56 to 26 businesses and facilitated access to GHS 4,928,730.00 for 278 beneficiaries through strategic partnerships with financial institutions.

### **GEA/Mastercard Foundation Business in a Box (BizBox) Project**

GEA, in partnership with Mastercard Foundation provided capacity building in both technical Skills and entrepreneurship skills for youth including PwDs. A total of 53,748 Startup kits distributed to Bizbox participants (females 41,465 males 12,283).



Acting Deputy CEO, Mr. Mahmood Iddrisu, handing over certificate and start up-kits to a participant  
**International Women's Day**



The International Women's Day (IWD) 2025 was successfully organized with a total of 48 vendors exhibiting their locally made products at the event. The event took place on 7th March, 2025 on the premises of the Ghana Enterprises Agency.



The Chief Executive Officer, Ms Margaret Ansei with some participants of the International Women's Day

### Koforidua Beads Market

- The Koforidua Beads Market, renowned as the largest beads market in Africa, was relaunched aimed at promoting local industry, tourism, and sustainable development. GEA in collaboration with the Mastercard Foundation BizBox project undertook the following infrastructure development at the Market:
  - Installation of Pavement Blocks
  - Renovation of Washrooms
  - Mounting of Comon User Crusher Machine



The Chief Executive Officer of the Ghana Enterprises Agency, Ms. Margaret Ansei with the Regional Minister; Madam Rita Akosua Awatey Admiring some products at the Beads Market.

## 5. STANDARDIZATION AND CONFORMITY ASSESSMENT

In order to protect the health, safety and economic interest of consumers and expand access to markets (both domestic and international), the GSA completed the following:

### *i. Standardization*

- 93 New Standards developed and sent for publishing and gazetting (target - 195)
- 196 International Standards adopted and sent for publishing and gazetting (target – 230)
- 12 Ghana Standards Reviewed and sent for publishing and gazetting (target – 111)
- 1,281 standards sold to promote industry and trade (target – 450)
- 27 Standards harmonized (target – 464)

### *ii. Conformity Assessment*

- 592 Locally manufactured products were certified (target - 800)
- 16,254 Product and forensic samples were tested and analysed (target - 16,733)
- 370 Export Consignments were inspected (target - 443)
- 74,630 High Risk Imported goods inspected (target - 66,000)
- 1,216 Health and Export Certificates issued towards export (target - 1,930)
- 141 Fishing Vessels and Establishments inspected (target – 218)
- 218 Factory Inspections conducted (target - 545)
- 106 Market Surveillance conducted (target - 119)

### *iii. Metrology*

- 115,152 Weights, Measures, Weighing and Measuring devices verified (target - 108,676)
- 11,768 Weights, Measures, Weighing and Measuring devices calibrated (target - 10,564)
- 4,568 Weights, Measures, Weighing and Measuring devices randomly inspected (target 5,000)
- 35 Weights, Measures, Weighing and Measuring Instruments Pattern approved (target - 75)
- 709 Lift/Elevators Inspected and Certified (target - 807)

The Hon. Minister commissioned 300 trading standards inspectors to boost consumer protection







GSA undertakes enforcement of Paint Standards to enforce compliance with the relevant standards and ensure health, safety and value for money for consumers

### **iii. Central Region Development**

#### **2025 Target**

- 1 Regional Trade and Investment Fair organised
- Operationalise CEDECOM Abrafo Handicraft Production Centre
- 800 women in the Palm Kernel Oil and Palm Oil business value addition trained

#### **2025 Performance**

- CEDECOM collaborated with the Central Regional Coordinating Council (CRCC), the Ministry of Trade, Agribusiness and Industry (MOTAI), the Ghana Export Promotion Authority (GEPA) and other key stakeholders to organize a regional Trade, Tourism, and



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Investment Fair dubbed “Central Expo 2025” from 23rd -30th August, 2025. The theme for this event is “Unlocking Business Opportunities in the Central Region”. The fair was to promote products made in Ghana, particularly from the Central Region, enhance international market exposure, facilitate strategic partnerships, and support business development, especially for Small and Medium Enterprises (SMEs). Preparatory activities for the fair are currently ongoing.

- The Commission, in collaboration with the Central Regional House of Chiefs (CRHC) has begun the process of compiling data on available stool lands that could to be developed as industrial parks and for other development purposes. The objective of this initiative is to facilitate the acquisition of land by local and foreign investors for both industrial and agricultural projects.
- CEDECOM continued its support to individuals and businesses interested in investing in the Central Region. This included offering guidance on regulatory procedures, identifying investment opportunities, facilitating stakeholder engagements, and connecting potential investors with local resources.
- The Commission, has with assistance from the Government of Ghana, constructed a Handicraft Production Centre at Abrafo Odumase, near the Kakum National Park to:
  - House local artisans and their products,
  - Offer vocational training,
  - Serve as a retail outlet for handicrafts, and
  - Provide a platform for generating sustainable income for artisans in the region.

## 6. MANAGEMENT AND ADMINISTRATION

A number of training and staff development programmes aligned to the industrial transformation agenda of Government were implemented for MOTI Staff in the following areas:

- **Scheme of Service Training** – 70 Officers received Scheme of Service Training
- **Competency-Based Training** – Documents of 52 eligible officers in various classes processed and sent to OHCS
- **Staff Performance Appraisal** – 296 Officers completed their performance appraisal instrument

### Business Regulatory Reforms

The Ministry, as part of its mandate to ensure a business-friendly environment for businesses and investors, collaborated with the Office of the Attorney General and Ministry of Justice to finalize the draft Business Regulatory Reforms Commission Bill. Additionally, the Ministry in collaboration with the World Bank organized the B-Ready conference to disseminate the B-Ready report which replaces the ease of doing business and assessing the business and investment climate, focusing on regulatory frameworks and public services in Ghana.



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade, Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>Total Programme</b>	<b>844,541,243</b>	<b>832,877,113</b>	<b>832,877,113</b>	<b>832,877,113</b>
<b>01501 - Management and Administration</b>	<b>67,786,668</b>	<b>67,586,668</b>	<b>67,586,668</b>	<b>67,586,668</b>
<b>01501001 - Finance and Administration (Legal)</b>	<b>58,964,255</b>	<b>58,764,255</b>	<b>58,764,255</b>	<b>58,764,255</b>
21 - Compensation of Employees [GFS]	34,053,322	34,053,322	34,053,322	34,053,322
22 - Use of Goods and Services	15,976,451	15,776,451	15,776,451	15,776,451
31 - Non financial assets	8,934,482	8,934,482	8,934,482	8,934,482
<b>01501002 - Human Resource Management</b>	<b>6,171,097</b>	<b>6,171,097</b>	<b>6,171,097</b>	<b>6,171,097</b>
21 - Compensation of Employees [GFS]	5,463,445	5,463,445	5,463,445	5,463,445
22 - Use of Goods and Services	707,652	707,652	707,652	707,652
<b>01501003 - Policy Planning, Monitoring and Evaluation</b>	<b>1,495,667</b>	<b>1,495,667</b>	<b>1,495,667</b>	<b>1,495,667</b>
21 - Compensation of Employees [GFS]	1,081,350	1,081,350	1,081,350	1,081,350
22 - Use of Goods and Services	414,317	414,317	414,317	414,317
<b>01501004 - Statistics, Research and Communication</b>	<b>1,155,649</b>	<b>1,155,649</b>	<b>1,155,649</b>	<b>1,155,649</b>
21 - Compensation of Employees [GFS]	1,155,649	1,155,649	1,155,649	1,155,649
<b>01502 - Trade Development</b>	<b>208,906,640</b>	<b>208,906,640</b>	<b>208,906,640</b>	<b>208,906,640</b>
<b>01502001 - Domestic and International Trade Development a</b>	<b>207,586,633</b>	<b>207,586,633</b>	<b>207,586,633</b>	<b>207,586,633</b>
21 - Compensation of Employees [GFS]	2,651,519	2,651,519	2,651,519	2,651,519
22 - Use of Goods and Services	4,935,114	4,935,114	4,935,114	4,935,114
31 - Non financial assets	200,000,000	200,000,000	200,000,000	200,000,000
<b>01502002 - Export Development and Promotion</b>	<b>1,320,007</b>	<b>1,320,007</b>	<b>1,320,007</b>	<b>1,320,007</b>
21 - Compensation of Employees [GFS]	673,577	673,577	673,577	673,577
22 - Use of Goods and Services	646,430	646,430	646,430	646,430
<b>01503 - Business Development and Promotion</b>	<b>74,491,454</b>	<b>74,491,454</b>	<b>74,491,454</b>	<b>74,491,454</b>



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade, Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01503001 - Technology Transfer, Research and Product Devel</b>	<b>618,936</b>	<b>618,936</b>	<b>618,936</b>	<b>618,936</b>
21 - Compensation of Employees [GFS]	618,936	618,936	618,936	618,936
<b>01503002 - Micro and Small Business Development</b>	<b>73,672,518</b>	<b>73,672,518</b>	<b>73,672,518</b>	<b>73,672,518</b>
21 - Compensation of Employees [GFS]	26,456,837	26,456,837	26,456,837	26,456,837
22 - Use of Goods and Services	46,658,856	46,658,856	46,658,856	46,658,856
27 - Social benefits [GFS]	90,000	90,000	90,000	90,000
31 - Non financial assets	466,825	466,825	466,825	466,825
<b>01503003 - Central Region Development</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
22 - Use of Goods and Services	200,000	200,000	200,000	200,000
<b>01504 - Trade and Industry Promotion</b>	<b>35,507,927</b>	<b>35,507,927</b>	<b>35,507,927</b>	<b>35,507,927</b>
<b>01504001 - Regional Services</b>	<b>3,322,101</b>	<b>3,322,101</b>	<b>3,322,101</b>	<b>3,322,101</b>
21 - Compensation of Employees [GFS]	3,322,101	3,322,101	3,322,101	3,322,101
<b>01504002 - Foreign Trade Services</b>	<b>32,185,826</b>	<b>32,185,826</b>	<b>32,185,826</b>	<b>32,185,826</b>
21 - Compensation of Employees [GFS]	32,185,826	32,185,826	32,185,826	32,185,826
<b>01505 - Standardization and Conformity Assessment</b>	<b>223,900,905</b>	<b>212,436,775</b>	<b>212,436,775</b>	<b>212,436,775</b>
<b>01505001 - Metrology</b>	<b>11,206,144</b>	<b>9,973,830</b>	<b>9,973,830</b>	<b>9,973,830</b>
21 - Compensation of Employees [GFS]	2,547,101	2,547,101	2,547,101	2,547,101
22 - Use of Goods and Services	7,426,729	7,426,729	7,426,729	7,426,729
27 - Social benefits [GFS]	916,486			
28 - Other Expense	315,828			
<b>01505002 - Standards</b>	<b>7,305,885</b>	<b>5,977,828</b>	<b>5,977,828</b>	<b>5,977,828</b>
21 - Compensation of Employees [GFS]	1,780,151	1,780,151	1,780,151	1,780,151
22 - Use of Goods and Services	4,197,677	4,197,677	4,197,677	4,197,677



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
27 - Social benefits [GFS]	458,242			
28 - Other Expense	869,815			
<b>01505003 - Conformity Assessment</b>	<b>205,388,876</b>	<b>196,485,117</b>	<b>196,485,117</b>	<b>196,485,117</b>
21 - Compensation of Employees [GFS]	32,558,906	32,558,906	32,558,906	32,558,906
22 - Use of Goods and Services	126,227,328	121,138,487	121,138,487	121,138,487
27 - Social benefits [GFS]	5,515,008	2,948,100	2,948,100	2,948,100
28 - Other Expense	3,704,684	2,456,674	2,456,674	2,456,674
31 - Non financial assets	37,382,950	37,382,950	37,382,950	37,382,950
<b>01506 - Industrial Development</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>
<b>01506000 - Industrial Development and Promotion</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>
21 - Compensation of Employees [GFS]	73,080,131	73,080,131	73,080,131	73,080,131
22 - Use of Goods and Services	107,129,018	107,129,018	107,129,018	107,129,018
27 - Social benefits [GFS]	6,366,699	6,366,699	6,366,699	6,366,699
28 - Other Expense	9,823,152	9,823,152	9,823,152	9,823,152
31 - Non financial assets	37,548,649	37,548,649	37,548,649	37,548,649

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## **PART B: BUDGET PROGRAMME SUMMARY**

### **PROGRAMME 1: MANAGEMENT AND ADMINISTRATION**

#### **1. Budget Programme Objective**

- To provide efficient and effective management support and quality data for the smooth running of the Ministry and its Agencies

#### **2. Budget Programme Description**

The Management and Administration Programme provides efficient and effective administrative and logistical support for promoting enabling environment for a more efficient private sector. This will be achieved through:

- Investing in human resources with relevant modern skills and competences
- Implementation of the Business Regulatory Reforms Strategy
- Improving trade and investment climate to reduce the cost and risk of doing business
- Accelerating investment in modern infrastructure development
- Accelerating public sector reforms

The Programme will be funded by GOG, IGF and Donor.

The beneficiaries of the Programme are exporters, financial institutions, academia, researchers, MDA's, District Assemblies and other private sector actors.

#### **Challenge/Key Issue:**

- Lack of office space
- Deficiency in certain skillset (i.e. sciences and law)



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01501 - Management and Administration</b>	<b>67,786,668</b>	<b>67,586,668</b>	<b>67,586,668</b>	<b>67,586,668</b>
<b>01501001 - Finance and Administration (Legal)</b>	<b>58,964,255</b>	<b>58,764,255</b>	<b>58,764,255</b>	<b>58,764,255</b>
21 - Compensation of Employees [GFS]	34,053,322	34,053,322	34,053,322	34,053,322
22 - Use of Goods and Services	15,976,451	15,776,451	15,776,451	15,776,451
31 - Non financial assets	8,934,482	8,934,482	8,934,482	8,934,482
<b>01501002 - Human Resource Management</b>	<b>6,171,097</b>	<b>6,171,097</b>	<b>6,171,097</b>	<b>6,171,097</b>
21 - Compensation of Employees [GFS]	5,463,445	5,463,445	5,463,445	5,463,445
22 - Use of Goods and Services	707,652	707,652	707,652	707,652
<b>01501003 - Policy Planning, Monitoring and Evaluation</b>	<b>1,495,667</b>	<b>1,495,667</b>	<b>1,495,667</b>	<b>1,495,667</b>
21 - Compensation of Employees [GFS]	1,081,350	1,081,350	1,081,350	1,081,350
22 - Use of Goods and Services	414,317	414,317	414,317	414,317
<b>01501004 - Statistics, Research and Communication</b>	<b>1,155,649</b>	<b>1,155,649</b>	<b>1,155,649</b>	<b>1,155,649</b>
21 - Compensation of Employees [GFS]	1,155,649	1,155,649	1,155,649	1,155,649

# PROGRAMME 1: MANAGEMENT AND ADMINISTRATION

## SUB-PROGRAMME 1.1: General Administration and Finance

### 1. Budget Sub-Programme Objective

To provide efficient and effective administrative, logistics and procurement services; financial administration support for the Programmes of the Ministry

### 2. Budget Sub-Programme Description

The key operations for this Sub-programme include:

- Procurement Activities
- Maintain and protect classified information
- Transport Management Performance
- Ensure sound financial management

The Programme is funded by GOG and IGF. The beneficiaries of the Programme are, MDAs, and other private sector actors.

#### Challenge/Key Issue:

- Lack of office space

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Preparation and presentation of financial reports	Quarterly Financial Reports submitted by	15th day of the next month	15th day of the next month	15th day of the next month	15th day of the next month	15th day of the next month	15th day of the next month	15th day of the next month	15th day of the next month
	Annual Financial Reports Submitted by	End of February	End of February	End of February	End of February	End of February	End of February	End of February	End of February
Procurement and stores managed	Annual procurement plan developed	Annual Procurement plan prepared	Annual Procurement plan prepared.	Annual Procurement plan prepared.	Annual Procurement plan prepared	Annual Procurement plan prepared	Annual Procurement plan prepared	Annual Procurement plan prepared	Annual Procurement plan prepared
	Number of Entity Tender Committee meetings organized.	4	4	4	1	4	4	4	4

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Audit recommendations implemented	% of audit recommendations implemented	100	100	100	100	100	100	100	100

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
Internal Management of the organization	Procurement of Computers
Manage Local and International affiliations	Procurement of vehicles
Organize Policy Review meeting for MOTAI and its Agencies	Procurement of Office Equipment
Procurement of office supplies and consumables	
Treasury and Accounting Activities	
Preparation of Financial Reports	
Internal Audit Operations	
Prepare and present audit reports of the Ministry to the Audit Report Implementation Committee	
External Audit Operations	
Maintenance of Office Facilities	





## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01501001 - Finance and Administration (Legal)	58,964,255	58,764,255	58,764,255	58,764,255
21 - Compensation of Employees [GFS]	34,053,322	34,053,322	34,053,322	34,053,322
22 - Use of Goods and Services	15,976,451	15,776,451	15,776,451	15,776,451
31 - Non financial assets	8,934,482	8,934,482	8,934,482	8,934,482

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 1: MANAGEMENT AND ADMINISTRATION**

#### **SUB-PROGRAMME 1.2: Human Resource Management**

**1. Budget Sub-Programme Objective**

To ensure effective and efficient operations of the Ministry through organizational development and strategic manpower planning and development

**2. Budget Sub-Programme Description**

The Human Resource Management sub-Programme focuses on the recruitment and retention, performance management, training, development and welfare of staff.

**The key operations are:**

- Staff Audit
- Human Resource Database
- Scheme of Service training
- Recruitment, Placement and Promotions
- Personnel and staff management
- Manpower Skills Development

The Programme is to be funded by GOG, IGF and Donor

The beneficiaries of the Programme are MDAs and the private sector.

**Challenge/Key Issue**

- The Ministry is deficient in certain skillset (i.e. sciences and law)

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Output	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
Staff training and development	Number of staff trained	200	200	200	135	80	100	180	200
Development of Composite Staff Appraisal Report	Composite Staff Appraisal Report produced by	31 <sup>st</sup> March	31 <sup>st</sup> March	31 <sup>st</sup> March	31 <sup>st</sup> March	31 <sup>st</sup> March	31 <sup>st</sup> March	31 <sup>st</sup> March	31 <sup>st</sup> March

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
Staff Audit	
Human Resource Database	
Scheme of Service Training	
Recruitment, Placement and Promotions	
Personnel and staff management	
Manpower Skills Development	
Train staff of MOTI	
Develop an incentive scheme for staff of MOTI	
Develop short-term and long-term manpower requirements of the Ministry	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01501002 - Human Resource Management	6,171,097	6,171,097	6,171,097	6,171,097
21 - Compensation of Employees [GFS]	5,463,445	5,463,445	5,463,445	5,463,445
22 - Use of Goods and Services	707,652	707,652	707,652	707,652

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 1: MANAGEMENT AND ADMINISTRATION**

#### **SUB-PROGRAMME 1.3: Policy, Planning, Budgeting, Monitoring and Evaluation**

##### **1. Budget Sub-Programme Objectives**

- To formulate, review and harmonize trade and industrial policies and Programmes to ensure inter-sectoral collaboration in implementation.
- To ensure the development of well-coordinated and budgeted annual work Programmes for the sector.
- To develop effective monitoring and evaluation system to measure achievements of policy and Programme objectives against set targets.
- To track the implementation of policies, programmes and projects in the sector
- To ensure the preparation of the sector's budget

##### **2. Budget Sub-Programme Description**

The Sub-programme develops, reviews, monitors and evaluates the implementation of all the sector policies, strategies and Programmes to ascertain their impact on high level goals and outcomes that the Government expects to achieve.

The key operations are:

- Policy Planning and Formulation
- Publication and dissemination of Policies and Programmes
- Policies and Programme Review Activities
- Budget Preparation
- Budget Performance Reporting
- Management and Monitoring Policies, Programmes and Projects
- Evaluation and Impact Assessment Activities
- Reform the Business Regulatory environment

The operations are carried out by the Policy Planning, Monitoring and Evaluation Directorate. The Programme is funded by GOG, IGF and Donors. The beneficiaries of the programme are exporters, financial institutions, academia, researchers, MDA's, District Assemblies and other private sector operators.

##### **Challenges/Key Issues**

- Insufficient trade and industry data to inform policy formulation
- Inadequate logistics for monitoring and evaluation of programmes and projects.

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Output	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perf.	Target	Actual perf.				
Relevant trade and industry policies/regulations developed and coordinated	Number of policies and laws approved	3	3	3	0	6	3	3	3
Monitoring and Evaluation conducted	Number of monitoring visits	10	10	10	8	10	12	14	16
Plan, prepare, implement and monitor Sector-wide budget	Appropriation/ Supplementary budget	1	1	1	1	1	1	1	1
Track budget expenditures	Quarterly Budget Report	4	4	4	4	4	4	4	4

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
Policy Planning and Formulation	
Review existing trade and industry policies and revise or develop relevant ones	
Publication and dissemination of Policies and Programmes	
Budget preparation, approval, and implementation	
Conduct workshops and provide assistance to Agencies on submission of budget estimates	
Budget Performance Reporting	
Prepare annual Budget and coordinate annual sector work programme	
Collect and collate quarter and annual progress and prepare sector reports	
Management and Monitoring Policies, Programmes and Projects	
Undertake regular periodic monitoring exercises	
Develop M&E capacity in the sector through training.	
Hold policy review meetings	
Evaluation and Impact Assessment Activities	
Undertake relevant policy, programme and project evaluations	
Preparation of Business Plans, Legal Framework and Investment Memorandum for the programmes of the Ministry.	
Organise Workshops and Seminars	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01501003 - Policy Planning, Monitoring and Evaluation	1,495,667	1,495,667	1,495,667	1,495,667
21 - Compensation of Employees [GFS]	1,081,350	1,081,350	1,081,350	1,081,350
22 - Use of Goods and Services	414,317	414,317	414,317	414,317



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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 1: MANAGEMENT AND ADMINISTRATION**

#### **SUB-PROGRAMME SP 1.4: Statistics, Research and Communication**

**1. Budget Sub-Programme Objective**

To provide credible International Trade, Domestic Trade and Industrial Data to support decision making and policy formulation as well as maintain the ICT infrastructure of the Ministry.

**2. Budget Sub-Programme Description**

The Sub-programme serves the research, information and communication needs of the Ministry and its stakeholders. It performs these tasks through the Research, Statistics and Information Management Division and the Communications and Public Affairs Unit.

**The operations include:**

- Research and Development
- Development and Management of Database

The Programme is funded by GOG, IGF and Donor support.

The beneficiaries of the Programme are exporters, financial institutions, academia, researchers, MDA's, District Assemblies and other private sector actors.

**Challenges/Key Issues**

- Inadequate funding for planned Programme and activities
- Inadequate logistics for data collection, processing and storage

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this Sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Output	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perf.	Target	Actual perf.				
Preparation of domestic trade bulletins	Number of editions produced annually	4	4	4	0	4	4	4	4
MoTI newsletter published	Number of editions	4	4	4	2	4	4	4	4

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub-Programme.

Operations	Projects
<b>Provide international and domestic data to stakeholders</b>	Procurement of Computer Softwares
Prepare quarterly, half-yearly and annual reports on prices of selected products on the domestic market	
Development and Management of Database	
Facilitate the strengthening of ICUMS connectivity to Key MDAs, boarder points, freight forwarders and other users	
Ensure continuous connectivity to internet services	
Ensure the smooth running of computer hardware, software applications and network connectivity	
Implement Communication Strategy	
Develop and publish information and promotional materials	
Organize Workshops and Seminars	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01501004 - Statistics, Research and Communication	1,155,649	1,155,649	1,155,649	1,155,649
21 - Compensation of Employees [GFS]	1,155,649	1,155,649	1,155,649	1,155,649

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## **BUDGET PROGRAMME SUMMARY**

### **PROGRAMME 2: TRADE DEVELOPMENT**

#### **1. Budget Programme Objective**

- Promote international trade and investment
- Enhance Domestic Trade

#### **2. Budget Programme Description**

The Trade development programme seeks to:

- Create a competitive advantage on a more diversified range of products with higher levels of value-addition
- Ensure international trade competitive advantage in cost, price, quality, design and logistics management, leading to timely sales and after sales service
- Increase export capacity and support direct investment flows via the implementation of strategies directed at targeted markets.

The Programme will be funded by GOG, IGF and Donor.

The beneficiaries of the Programme are importers and exporters, investors, MDA's, District Assemblies and other private sector actors.

#### **Challenges/Key Issues**

- Inadequate funding for planned Programme and activities
- Inadequate logistics for data collection, processing and storage



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01502 - Trade Development</b>	<b>208,906,640</b>	<b>208,906,640</b>	<b>208,906,640</b>	<b>208,906,640</b>
<b>01502001 - Domestic and International Trade Development a</b>	<b>207,586,633</b>	<b>207,586,633</b>	<b>207,586,633</b>	<b>207,586,633</b>
21 - Compensation of Employees [GFS]	2,651,519	2,651,519	2,651,519	2,651,519
22 - Use of Goods and Services	4,935,114	4,935,114	4,935,114	4,935,114
31 - Non financial assets	200,000,000	200,000,000	200,000,000	200,000,000
<b>01502002 - Export Development and Promotion</b>	<b>1,320,007</b>	<b>1,320,007</b>	<b>1,320,007</b>	<b>1,320,007</b>
21 - Compensation of Employees [GFS]	673,577	673,577	673,577	673,577
22 - Use of Goods and Services	646,430	646,430	646,430	646,430

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 2: TRADE DEVELOPMENT AND PROMOTION**

#### **SUB-PROGRAMME SP 2.1: Domestic and International Trade Development and Promotion**

##### **1. Budget Sub-Programme Objectives**

- Promote and foster the exchange of goods and services.
- Diversify, increase and sustain export base
- Diversify export markets
- Accelerate economic integration with other regional and sub-regional states.
- Increase competitiveness and enhance integration into domestic and international markets.
- Improve Ghana's position in global and regional markets
- Ensure the health, safety and economic interest of consumers

##### **2. Budget Sub-Programme Description**

The Sub-programme aims at ensuring that Ghanaian enterprises especially the Micro, Small and Medium Enterprises (MSMEs) get the necessary support to be competitive and achieve their full potential.

##### **International Trade**

The operations identified for the promotion of international trade are:

- Promote regional and intra-regional trade
- Apply WTO arrangements and explore other bilateral and multilateral protocols for the promotion of domestic industries

##### **Trade Facilitation**

The operations to improve trade domestically and across borders are:

- Promote development of regional trade infrastructure
- Apply WTO arrangements and explore other bilateral and multilateral protocols for the promotion of domestic industries
- Intensify business outsourcing and sub-contracting
- Create an attractive environment for private capital from both domestic and international sources

##### **Export development**

Their operations include:

Implement the National Export Strategy aimed at diversifying exports products and markets

- Continue to pursue the implementation of the National Trade Policy

##### **Domestic Trade**

The operations under Domestic Trade include:

- 
- Facilitate the development of Commodity Brokerage Services
  - Apply WTO arrangements and explore other bilateral and multilateral protocols for the promotion of domestic industries
  - Intensify Business Outsourcing and Sub-Contracting
  - Create an attractive environment for private capital from both domestic and international sources
  - Private sector investment in selected sectors of the economy
  - Expand the space for private sector investment and participation

#### **Challenges/Key Issues**

- Limited medium and long-term export financing for the exporter community
- Inadequate funding for planned Programme and activities
- Weak supply base of non-traditional export products
- Presence of tariff and non-tariff barriers especially in the ECOWAS sub-region. Non-adherence to ETLS protocols by neighbouring countries
- Inadequate funds for monitoring and evaluation for programmes and projects
- Non-enforcement of trade protocols and agreements by member nations (ECOWAS)

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Output	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perf.	Target	Actual perf.				
Made in Ghana goods effectively promoted	Number of promotions and awareness Programme organized	2	2	2	0	2	3	4	4
Negotiation of Bilateral International Trade and Investments agreements and treaties	Number of Bilateral Trade and Investment agreements and Treaties signed	5	7	5	2	3	4	3	2
Enhance Competitiveness of domestic industry	Number of complaints on unfair trade practices resolved	5	7	7	4	5	6	6	6
	Number of firms performance monitored and evaluated	5	7	6	4	5	6	6	6
	Number of reports published on competitiveness of tariff structure on domestic industry	1	0	1	0	2	2	2	2
	Number of outreach/stakeholder programmes on fair trade undertaken	4	2	5	5	6	7	7	7
Conformity with international trade rules and regulations	Number of notifications submitted on trade contingency measures	4	3	4	3	4	4	4	4



Main Output	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perf.	Target	Actual perf.				
Monitor the pattern of Ghana's trade for policy support	Number of import-export ratio assessment of sectors for policy support	3	2	3	3	4	4	4	5
	Number of trade and industry bulletins produced	1	0	1	1	1	1	1	1
Implement the WTO Trade Facilitation Agreement	Time taken to clear import	1-2 days	5-6 days	1-2 days	5-6 days	1-2 days	1-2 days	1-2 days	1-2 days

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
<b>Trade Development and Promotions</b>	
Participate in WTO/EPA negotiations.	
Identify the trade relations and the priority areas of the country with regard to bilateral, regional and multilateral organizations	
Organise training programmes for private sector and civil society on International Trade Issues	
Facilitate the implementation of National Export Strategy by Trade Development and Promotion Agencies	
Provide support for Exporters to comply with Export Regulatory regimes	
Intensify Export promotion programmes for manufactured products	
Strengthen participation in AGOA	
Facilitate commercial cultivation of selected crops, including rice, oil palm, cassava, cotton, sorghum, sugarcane, pineapples, citrus, mangoes cashew and tomatoes	
Strengthen the Remote Entry System for Customs Declarations and simplify Customs procedures Develop New Public-Private Partnerships for Non-Intrusive Scanning Service	
Facilitate the establishment of adequate Storage and Cold facilities at the Airport and Farm Gates	
Facilitate the establishment of effective Tracking Mechanism for Transit Cargo	
Facilitate safe movement of Trucks between Entry and Exit Points and reduce number of Road Checks	
Intensify the on-going measures to simplify decentralized and reduce the cost of business registration and licensing	
Intensify the promotion of made-in-Ghana goods	
Develop Consumer protection Law	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01502001 - Domestic and International Trade Develop	207,586,633	207,586,633	207,586,633	207,586,633
21 - Compensation of Employees [GFS]	2,651,519	2,651,519	2,651,519	2,651,519
22 - Use of Goods and Services	4,935,114	4,935,114	4,935,114	4,935,114
31 - Non financial assets	200,000,000	200,000,000	200,000,000	200,000,000

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## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 2: TRADE DEVELOPMENT

#### SUB-PROGRAMME 2.2: Export Development and Promotion

##### 1. Budget Sub-Programme Objectives

- Diversify and increase export base of non-traditional products
- Improve Ghana's export position in global and regional markets for non-traditional products

##### 2. Budget Sub-Programme Description

The Ghana Export Promotion Authority (GEPA) has headquarters and seven zonal offices in Kumasi, Takoradi, Ho, Bolgatanga, Tamale, Koforidua and Cape Coast.

The main operations undertaken within the sub-program are:

- Implement the National Export Strategy. This is to be done in collaboration with MDAs and the private sector.
- Ensure Market Access and Development: this is done by organizing both inward and outward market entry and penetration Programs such as trade missions, trade fairs and exhibitions, buyer-seller meetings and conferences and group marketing schemes.
- Product Development and Supply-base Expansion: This is done by organizing contract production/supply schemes, establishing export production village schemes and offering technical advisory services to facilitate product and market development as well as supply chain management.
- Export Trade Information Dissemination and Communication Support: This is achieved through the use of tools such as Market Hub, trade library and e-mail broadcast to search, culls and disseminates information to the exporter community in Ghana and beyond.
- Export Human Resource Capacity Strengthening: It is achieved through the operation of the Ghana Export School (GES) by organizing export management, product development, market development and other specialized trade related courses and seminars. The GES collaborates with trade related institutions to organize export-related training for them and their clients.
- Coordinating of Export Development activities: This is undertaken through consensus building with stakeholders by holding Consultative Exporters' meetings.

The beneficiaries of the Programme are exporters, importers, financial institutions, academia, researchers, MDAs, District Assemblies and other private sectors.

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**Challenges/Key Issues**

- Weak supply base of non-traditional export products
- Limited medium and long-term export financing for the exporter community
- Presence of tariff and non-tariff barriers especially in the ECOWAS sub-region. Non-adherence to ETLS protocols by some neighboring countries.
- Inadequate funding for planned programmes and activities
- Inadequate funding for monitoring and evaluation of programmes and projects

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Export Earnings in the non-traditional products	Value of NTEs earnings	US\$4.0 Billion	US\$3.8 billion	US\$5 Billion	2.54 Billion	6.2 Billion	7.1 Billion	8.5 Billion	10 Billion
Product supply capacity improvement	Number of planting materials distributed (Coconut seedlings, pineapple suckers)	300,000 coconut seedlings to be distributed	100,000 coconut seedlings distributed	300,000 coconut seedlings distributed	211,600 coconut seedlings distributed	300,000 coconut seedlings distributed	300,000 coconut seedlings distributed	300,000 coconut seedlings to be distributed	100,000 coconut seedlings distributed
Market access programmes organized for exporters (Trade Fairs/Exhibitions /Expos)	Number of Market access Programmes organized/participate	27	20	27	24	40	45	50	55
Establishment of Ghana Trade Houses	Number of GTH established	1	1	5	-	5	-	-	-
Capacity building for exporters under the Export School	Number of exporters trained	300	250	120	62	300	350	400	450

### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
Market Access and Diversification	Procurement of Computers
Product Development and Supply Base Expansion	
Generation and Delivery of Export Trade Information	
Research, Monitoring and Evaluation	
Coordination of National Export Agenda	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01502002 - Export Development and Promotion	1,320,007	1,320,007	1,320,007	1,320,007
21 - Compensation of Employees [GFS]	673,577	673,577	673,577	673,577
22 - Use of Goods and Services	646,430	646,430	646,430	646,430



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## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 2: TRADE DEVELOPMENT

#### SUB-PROGRAMME 2.3: Accelerated Export Development Programme

##### 1. Budget Sub-Programme Objectives

- To develop investment accelerators identified as low hanging fruits to generate significant and early results in terms of high export volumes, revenues, jobs and skills upgrading.
- To establish special service delivery window for SMEs to accelerate the consolidation, growth and penetration of specific export products into selected export markets.
- To strengthen mechanisms for institutional collaboration and coordination of export support services for export ready companies in product clusters with high growth potential.
- Policy reforms and incentives (fiscal and non-fiscal) designed to crowd-in investment, both domestic and foreign into specific export value chains.

##### 2. Budget Sub-Programme Description

The Accelerated Export Development Programme (AEDP) is a dedicated initiative designed to deliver Ghana's shared vision for rapid growth and transformation of the non-traditional export sector, by volume, value and employment outcome. This is within the context of Government's overall strategy to proactively drive economic growth by significantly boosting investment, value addition, revenue, skills and sustainable job creation in partnership with the private sector, domestic and foreign.

The programme implementation under 4 pillars: Investment in AEDP Booster Projects; Targeted Support to Export-Ready SMEs; Enhanced Coordination of Export Support Services; Targeted Policy and Regulatory Reforms.

The main operations undertaken within the sub-program are:

- Investment in AEDP Booster Projects (facilitate the establishment of 3 Garment Factories)
- Provide Targeted Support to Export Ready SMEs
- Enhance Coordination of Export Support Services
- Targeted Policies and Regulations
- Establish Export Roundtable
- Launch the AEDP
- Approve selected policies

The beneficiaries of the Programme are exporters, importers, SMEs, Industry.

##### Challenges/Key Issues

- Weak supply base of raw materials

- Inadequate funding for planned programmes and activities
- Inadequate funding for monitoring and evaluation of programmes and project
- Lack of mechanisms for institutional collaboration and coordination of export support services for export ready companies in product clusters with high growth potential.
- Lack of policy reforms and incentives (fiscal and non-fiscal) designed to crowd-in investment, both domestic and foreign into specific export value chains.

## 5. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Output s	Output Indicat or	Past Years				Projections			
		2024		2025		Budg et Year 2026	Indicati ve Year 2027	Indicati ve Year 2028	Indicati ve Year 2029
		Target	Actu al perf.	Target	Actu al perf.				
Export - ready SMEs support ed to export under the AEDP	Number of SMEs support ed under the AEDP	-	-	-	-	50	50	50	50
Increase in the exports of garment s under the AEDP	Value of apparel exports under the AEDP	45m	41.2 m	45m	18m (As at June)	45m	49.2m	53.8m	58.8m

## 6. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
Support Export Ready SMEs	Procurement of Computers
Enhance Coordination of Export Support Services	Investment in AEDP Booster Projects (facilitate the establishment of 3 Garment Factories)
Develop targeted Policies and Regulations	
Launch the AEDP	
Approve selected policies	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** 12200 - Non Tax Revenue (NTR) Sources Retained - IGF

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

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## **BUDGET PROGRAMME SUMMARY**

### **PROGRAMME 3: BUSINESS DEVELOPMENT AND PROMOTION**

#### **1. Budget Programme Objective**

- Enhance business enabling environment
- Improve business financing
- Support entrepreneurs and SME development
- Improve research and development (R&D) and financing for industrial development
- Formalize the informal economy
- Promote good corporate governance

#### **2. Budget Programme Description**

The programme seeks to promote industrialization and the dissemination of appropriate technologies by developing marketable products which will enable micro, small and medium enterprise to increase productivity, employment and the resultant multiplier effect on the economy.

A thriving micro and small-scale enterprise sector is considered worldwide as a key to the path of successful and healthy economic development. NBSSI was therefore set up to promulgate this agenda. The focus is to formulate, develop and implement national Programmes aimed at encouraging rural self-employment and informal enterprises among the economically active population to enable them contribute effectively to the growth and the diversification of national economy.

The Programme is also responsible for promoting Central Regional Development across the following areas Investment and Enterprise Promotion, Integrated Tourism Development, Agriculture, Natural Resources and Rural Development, Communication and Information Management.

#### **The main beneficiaries are:**

- SMEs.
- Entrepreneurs in the agri/agro business.
- Youth and Vulnerable in society
- Students in engineering institutions

#### **Key challenges include:**

- Lack of funding for programme



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade, Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01503 - Business Development and Promotion</b>	<b>74,491,454</b>	<b>74,491,454</b>	<b>74,491,454</b>	<b>74,491,454</b>
<b>01503001 - Technology Transfer, Research and Product Devel</b>	<b>618,936</b>	<b>618,936</b>	<b>618,936</b>	<b>618,936</b>
21 - Compensation of Employees [GFS]	618,936	618,936	618,936	618,936
<b>01503002 - Micro and Small Business Development</b>	<b>73,672,518</b>	<b>73,672,518</b>	<b>73,672,518</b>	<b>73,672,518</b>
21 - Compensation of Employees [GFS]	26,456,837	26,456,837	26,456,837	26,456,837
22 - Use of Goods and Services	46,658,856	46,658,856	46,658,856	46,658,856
27 - Social benefits [GFS]	90,000	90,000	90,000	90,000
31 - Non financial assets	466,825	466,825	466,825	466,825
<b>01503003 - Central Region Development</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
22 - Use of Goods and Services	200,000	200,000	200,000	200,000

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## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 3: BUSINESS DEVELOPMENT AND PROMOTION

#### SUB-PROGRAMME 3.1: Technology Transfer, Research and Product Development

##### 1. Budget Sub-Programme Objective

To provide support for industrialization (one district one factory initiative, industrial revitalization programme, development of strategic anchor industries and setting up of industrial parks), reduce drudgery and improve the competitiveness of domestic and industrial products by developing and transferring appropriate and marketable technologies through research, product development and technology transfer.

##### 2. Budget Sub-programme Description

The sub programme seeks to develop technology through re-engineering; and acquisition, re-design and adaption (ARA) concept to manufacture machinery, equipment and appliances which is the only way to industrialize and eventually develop Ghana, since no nation has ever developed without industrialization.

Under a collaborative agreement with the Rural Enterprises Programme, GRATIS provides technical backstopping for Technology Solution Centers (TSCs) located in thirty-one districts nationwide.

Furthermore, it is the only way by which the industrial revitalization programme, one district one factory initiative, development of strategic industries, etc, could come to fruition. It will also set the platform for developing small and medium scale enterprises mostly in the agro processing industry.

It considers two main areas namely:-

- Providing support to MSME's in the form of designing, manufacturing, installation supply of mechanical spares and maintenance of agro processing equipment. This activity is targeted at contributing towards improving livelihoods and increasing income of rural MSME's.
- Transferring of technology through the provision of informal hands-on skills training using live jobs in its workshops. This is designed for the poor and unemployed seeking an income generating skill, differently abled people with or without skills, master crafts persons seeking to improve their skills, unemployed graduates and the youth.

This sub programme develops technology through acquisition and re-engineering, re-design and adaption (ARA) concept to manufacture machinery, equipment and appliances.

It also provides mechanical maintenance services and spares and to industry and sets the platform for developing MSME's mostly in the agro processing industry.

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To achieve its objectives GRATIS focuses on two main areas namely: -

- Product development of equipment, supply of equipment and mechanical spares parts and provision of maintenance services.
- Informal Technical Skills Development in automobile engineering, welding and fabrication, metal machining and electrical engineering.

Operations to be carried out under manufacturing of machines spare parts production and provision of maintenance services include:-

- Identifying technology gap and developing technology to bridge the gap such as automation, Programmable Logic Controls, hydraulic and pneumatic systems, etc.
- Manufacture of machines through acquire, redesign and adapt concept
- Prototyping of machines
- Identifying drudgery and low productivity issues in the agri/agro processing industry and developing machinery to reduce the drudgery and to improve productivity
- Production of mechanical spare parts for SMEs and Large industries
- Providing repair and maintenance services to SMEs and Large industries
- Transfer of technology through replication of prototyped and re-engineered equipment

The main operation to be carried out under hands-on high-level engineering skills development includes:

- Provision of technical and income generating skills development and training for the youth, vulnerable groups, men and women through apprenticeship training.
- Practical exposure for students in engineering institutions through attachment programs with engineering departments of Universities.
- Provision of short courses for practicing engineers and technicians.
- Setting up of Practical (Hands-on) University of Applied Technology.

This hands-on and training platform is used to transfer technologies which are developed by the research and design unit.

GRATIS have offices in all the Regional Capitals excluding Kumasi. In collaboration with the Rural Enterprises Programme GRATIS supervises activities in Rural Technology Facilities (RTF) in 21 Districts in Ghana. The sub-programme is carried out at the Head Office and in all the Regional branches and Rural Technology Facilities (RTFs). Activities at these branches are coordinated from the Head office in Tema through monitoring activities and quarterly meetings to review operations.

The sub programme is funded by the Government of Ghana and IGF.

The main beneficiaries are:

- SMEs.
- Entrepreneurs in the agri/agro business.
- Youth and Vulnerable in society.
- Students in engineering institutions.



**Key challenges include:**

- Obsolete equipment in workshops, training units and offices which results in challenges in meeting timelines and manufacture of precision and standard machines and spare parts.
- Dilapidated workshop buildings and offices.
- In-adequate number of staff and upgrading of knowledge of staff to match rapidly changing technologies.
- Lack of modern and appropriate machine tools (workshop equipment) to adequately support government's flagship programmes.

### 3. Budget Sub-Programme Results Statement

The table below indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Rapid industrialization for jobs initiative supported	Number of non-agro processing MSMEs supplied with equipment	1580	2450	1076	2450	2000	2100	2200	2500
	Number of mechanical spare parts, repairs and maintenance activities carried out	7000	6025	7600	5555	8000	8500	9000	9200
	Number of equipment designed and developed	6	2	2	2	7	8	10	10
Agro processing for economic expansion initiative supported	Number of equipment designed and developed	725	601	500	274	900	1,000	1,200	1,500
Support the national apprenticeship and adwumawura programs supported	Number of apprentices whose skills have been developed to startup businesses or receive employment	700	256	820	134	1,000	1,500	2,000	2,200
	Number of master crafts persons/ artisans and students from engineering institutions and trained whose skills have been developed for direct employment of improve their businesses.	340	1,235	860	939	2,500	3,000	3,500	4,000

#### 4. Budget Sub-Programme Operations and Projects:

Operations	Projects
Enhance quality of products and services to meet international standards.	Obtain and maintain ISO certification to ensure products and processes meet international standards
Re- model skills transfer program to enhance skills development for master crafts men	Retool and Rehabilitate workshops with modern equipment to enhance the quality of hands-on exposure of trainees
Provide repair and maintenance support for the one district one factory policy	Acquisition of special skills in Metal joining, Machining, Hydraulics, Pneumatics, Programmable Logic Control Systems (PLC's), Use of Computer Numerically Controlled machines.



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01503001 - Technology Transfer, Research and Product	618,936	618,936	618,936	618,936
21 - Compensation of Employees [GFS]	618,936	618,936	618,936	618,936

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 3: BUSINESS DEVELOPMENT AND PROMOTION**

#### **SUB-PROGRAMME 3.2: Micro and Small Business Development**

##### **1. Budget Sub-Programme Objectives**

The objective of the restructured Ghana Enterprise Agency (GEA) is to contribute to the creation of an enabling environment for the formalization and development of small-scale enterprises, facilitate MSEs' access to quality business services, credit and the development of an entrepreneurial culture in Ghana.

##### **2. Budget Sub-Programme Description**

The National Board for Small Scale Industries has been transformed into Ghana Enterprises Agency. The Ghana Enterprises Agency Act, Act 1043 which brought GEA into existence was passed in November, 2020 and Gazetted on 29th December, 2020. It was established to achieve among other things: to formulate, develop and implement national programmes aimed at encouraging and accelerating the growth of MSMEs to enable them contribute effectively to growth and the diversification of national economy. It is also to strengthen the capacity and competitiveness of MSMEs to enable them compete globally.

GEA provides a comprehensive package of financial and non-financial services. These services are implemented in the Regions and Districts through the Business Advisory Centres (BACs), Business Resource Centres (BRCs) and Credit/Project Units of the Agency.

GEA currently has sixteen (16) Regional Secretariats in the Regional Capitals of the country, 210 District BACs and 37 BRCs. It has total staff strength of 586, made up of 452 permanent Staff and 116 Project/Contract staff.

Its current and past Collaborating Institutions/Partners are; the Rural Enterprise Project (REP), Ghana Regional Appropriate Technology Industrial Services (GRATIS), Council for Science and Industrial Research (CSIR), Mondelez International CocoaLife, Ghana EXIM, Japan International Cooperation Agency (JICA), International Fund for Agricultural Development (IFAD), African Development Bank (AfDB), Deutsche Gesellschaft Für Internationale Zusammenarbeit (GIZ), MasterCard Foundation, Ministry of Finance, UNICEF Ghana, Ghana Poultry Project, Christian Aid, World Bank, SNV, ENI etc.

The main sources of funding are from the Government of Ghana (GoG) Subvention, Internally Generated Fund (IGF) and Development Partners.

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### **Key Challenges**

Although GEA has strongly supported the MSME sector, it has not kept pace with the growth and evolution of the Ghanaian economy. Despite the GEA's best efforts, there were several challenges that face the sector currently which the restructured NBSSI will address. These include:

- Structural challenges at the macro-level require regulatory or policy interventions.
- Limited access to Finance impacts the ability of businesses and entrepreneurs to raise funds to start or grow their businesses especially for the medium sector of the market.
- Operational challenges which have a direct impact on how well businesses are managed, and the efficiency and sustainability of their operations.
- Support/Technical Programmatic challenges which limit the ability of SME development stakeholders to achieve the desired impact of their programmes and interventions on the target MSMEs.

### 3. Budget Sub-Programme results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-program. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
MSMEs access to Business Development Services improved	Number of enterprises with access to business development services	350,000	699,464	375,000	165,569	200,000	200,000	450,000	450,000
	Number of women provided with BDS	220,000	496,806	240,000	119,950	140,000	260,000	280,000	280,000
	Number of MSMEs trained in financial literacy program	90,000	48,000	95,000	15,343	56,000	60,000	100,000	100,000
	Number of MSMEs and staff provided with Kaizen training	5,000	9,438	6,000	1,088	6,000	6,500	6,500	6,500
	Number of Jobs Created	20,000	31,753	40,000	13,767	40,000	70,000	70,000	70,000
	Number of New Businesses Established	10,000	17,016	10,000	9,339	10,000	20,000	20,000	20,000
MSME Data Bank Initiated and Credible data on SMEs compiled to support policy formulation	Number of curriculum and training material developed	15	34	15	4	15	20	20	20
	Number of MSMEs in database increased	1,883,143	1,785,163	1,951,572	1,785,163	2,000,000	2,020,000	2,020,000	2,020,000
Promotional campaign designed and implemented	Number of promotional activities organized	3,000	4,515	3,500	2,000	4,000	4,000	5,000	5,000
Financial and Operational control systems enhanced	Number of audit reports issued	20	8	10	4	10	15	15	15
	Annual/ External Audit Report Issued	4	7	4	4	5	5	5	5
Access to finance for MSMEs enhanced	Number of MSMEs supported to access formal	10,000	67,947	12,500	278	10,000	15,000	15,000	15,000

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
	credit/Grant								
	Total amount made available to MSMEs by GEA	40,000,000	308,612,815.66	40,000,000	0.00	40,000,000	50,000.000	50,000,000	50,000,000
Collaboration/ Partnership with 20 Institutions initiated	Number of Collaborations/ Tertiary Institutions partnered to initiate a youth focused entrepreneurial Initiatives	25	18	25	5	10	25	30	30
MSMEs Operations finalized	Number of MSMEs whose operations are registered	4,500	5,930	6,000	1,539	6,000	8,000	8,000	8,000
	Increase in the Number of MSMEs keeping business records	13,000	28,086	13,000	12,361	14,000	13,000	14,000	14,000
	Number of MSMEs assisted to record Sales	8,000	17,850	9,000	8,336	10,000	12,000	12,000	12,000
	Increase in Number of MSMEs operating Bank Accounts	24,000	30,912	27,000	13,439	28,500	32,000	32,000	32,000
	Ghana Standards Authority Certification for MSMEs facilitated by GEA	1,400	938	2000	726	1,500	1,500	2,500	2,500
	Number of MSMEs supported to receive FDA Certification	2,000	571	2,000	208	1,500	1,500	32,500	32,500



#### 4. Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- program.

Operations	Projects
Printed material & Stationery Refreshment Items Electrical Accessories Electricity charges Water Telecommunication Postal address Newspaper and Publication Sanitation charges Fire Fighting Accessories Cleaning materials Contract cleaning Rental of network & ICT Equipment Maint. & Repairs- official Vehicles Running Cost- Official Vehicle Repair of Residential Building Repair of Office Building Maintenance of furniture& fitting Maint. of Machinery & Plant Maint. Of General Equipment Bank Charges Staff Training/Capacity Building Audit Fees Social Benefit and other Expenses Staff welfare expenses Refund of medicals Branding and marketing Quality and productivity improvement Customer management Grants to MSMEs Insurance and compensation MSMEs access to business dev't services improved Capacity of GEA staff in Kaizen built Training in sound financial management practices for women entrepreneurs organised Printing of Certificates and Training Manuals Basic Entrepreneurship Training Intermediate Entrepreneurship Training Advanced Entrepreneurship Training Kaizen and OSHM Training Financial Literacy Training Advance Training in Kaizen	Rehabilitation of Head Office main building and the Annex buildings Purchase Saloon Cars Purchase 20 Pick Ups Purchase 2 Cross Country Vehicles Procure 100 Laptop Computers Procure 50 Desktop Computer and Accessories Procure 50 UPS Procure 15 Executive L-Shaped Tables Procure printers, photocopiers, cameras, projectors, tablets Procure 20 Cabinets Procure 40 Swivel Chairs Procure 2 sets of Executive Swivel Chair Purchase 25 Air conditioners Rehabilitation of four bungalow 80 Tyres for 20 Vehicles purchased

Operations		Projects
<p>Records Keeping and Cash Management</p> <p>Packaging and Labelling</p> <p>Digitization of Records</p> <p>Business Formalization</p> <p>Organize SYB</p> <p>Collate Data on BDS Providers</p> <p>WEBINAR</p> <p>Business Expos- Trade Shows - National</p> <p>Business Expos- Trade Shows - Regional</p> <p>Associations strengthened</p> <p>Enhanced access to finance</p> <p>Design and Install Credit Management system</p> <p>Youth supported to start your business</p> <p>Conduct follow-ups on previous training conducted</p> <p>Improve your Business Workshop</p> <p>Start Your Business Workshop</p> <p>Records Keeping</p> <p>Financial and Working Capital Management Certification of Business Development Services Providers developed</p> <p>Curriculum enhanced for all topics trained</p>		



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01503002 - Micro and Small Business Development	73,672,518	73,672,518	73,672,518	73,672,518
21 - Compensation of Employees [GFS]	26,456,837	26,456,837	26,456,837	26,456,837
22 - Use of Goods and Services	46,658,856	46,658,856	46,658,856	46,658,856
27 - Social benefits [GFS]	90,000	90,000	90,000	90,000
31 - Non financial assets	466,825	466,825	466,825	466,825

## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 3: BUSINESS DEVELOPMENT AND PROMOTION

#### SUB-PROGRAMME 3.3: Central Region Development

##### 1. Budget Sub-Programme Objective

Stimulate high economic growth and sustainable development in the Central Region through the promotion of private sector-led industrialization, investment promotion and entrepreneurship in partnership with development partners and the public sector institutions.

##### 2. Budget Sub-Programme Description

CEDECOM exists to support the industrial development of the central region by stimulating investment into the key sectors of the regional economy and promoting entrepreneurship to reduce poverty.

The beneficiaries of this Sub- Programme are exporters, financial institutions, academia, researchers, MDAs, MMDAs, and other private sectors institutions.

##### Key Challenges

The Ministry encountered a number of challenges in the implementation of its programmes and initiatives. These include, but not limited to:

- Lack of funding for CEDECOM to undertake its key activities and programmes.
- Inadequate logistics such as vehicles and computers for effective service delivery.

##### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Facilitate the acquisition of land and the provision of auxiliary amenities for the creation of Industrial Parks and Special Economic Zones within the Central Region	30,000 acres of land identified for the creation of One Light Industrial Zone	20%	10%	40%	5%	40%	25%	10%	10%
	Facilitate the acquisition of 30,000 acre land for the Industrial Zone	40%	5%	20%	5%	40%	30%	10%	10%
	Extend utility services to the	40%		30%		40%	30%	20%	10%

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicat ive Year 2027	Indicat ive Year 2028	Indicat ive Year 2029
		Target	Actual perform	Target	Actual perform				
	Industrial Zones created								
Promote Domestic and International Trade for SMEs development in the Central Region	Number of Investment conferences held locally and abroad to stimulate investment	10%		20%		40%	30%	20%	10%
	30 Resource potentials of the region identified for investment.	50%	10%	50%	10%	50%	15%	10%	5%
	Resource endowment plans for the 22 MMDAs in the region prepared	5%	5%	10%	5%	40%	25%	15%	10%
	Percentage of resources promoted through investment forum	20%	20%	15%	5%	30%	20%	20%	5%
	To promote made in Ghana Enterprises/ products in Ghana and beyond through Made in Ghana Trade Fairs	30%	20%	30%	10%	40%	10%	15%	5%
	Facilitate business to business meetings between local Enterprises to create forum for networking and Trade information sharing	30%	10%	30%	5%	40%	25%	10%	10%

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicat ive Year 2027	Indicat ive Year 2028	Indicat ive Year 2029
		Target	Actual perform	Target	Actual perform				
	Number of local SMEs met to disseminate information on African Continental Free Trade Area (AfCFTA) and how they can benefit	45%	5%	55%	5%	50%	20%	10%	10%
Promote Investment in the Central Region	4 Investment promotion strategy Framework developed	20%	5%	20%	10%	40%	20%	20%	5%
	5 potential land banks identified for investment	50%	10%	40%	5%	30%	25%	20%	10%
Skills acquisition and innovations of SMEs facilitated for growth in the Central Region	4 entrepreneurship and management programs for 100 SMEs organized	20%	5%	20%		40%	20%	20%	15%
	CEDECOM Radio Business School hosted	20%	5%	20%		40%	20%	20%	15%
	To promote made in Ghana Enterprises/ products in Ghana and beyond through Made in Ghana Trade Fairs	20%	5%	20%	10%	40%	20%	20%	5%
Enhance Export of handicraft products from the Central Region	Handicraft export from the Central Region increased by 5%. each year	20%	5%	20%	10%	40%	20%	20%	5%
	50 unemployed youth resource to own handicraft business annually.	10%	2%	10%		40%	20%	20%	20%

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Capacity of 800 women engaged in oil palm processing built on the negative effects of their activities on the environment/ Climate	12 trainings programmes held December, 2026	20%	5%	20%	10%	40%	20%	20%	5%
Skills of 250 Youths with disability developed in Business Technology and Marketing annually	100 jobs created in Business Technology and Marketing.	10%	2%	20%		35%	30%	25%	8%
	10 Businesses promoted in digital marketing	10%	5%	10%		40%	30%	20%	5%
Regional Inter-sectoral Trade Information Hub Created	An Active information Hub	20%	5%	20%	10%	40%	20%	20%	5%

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
One Light Industrial zone in the Central Region established to improve access to land for Industrial development.	An Industrial zone created in the central region to attract investment
Promote domestic and international investments.	Complete access road, pavements, drainage systems and landscaping of the Commission by 2023
Promote government's flagship industrial development initiative (One District One Factory- 1D1F)	Procure 1 vehicles for effective and efficient service delivery.
Develop programmes and activities for institutional capacity building to meet the challenges of the global market.	
Export of handicraft products from the central region increased through capacity development of artisans in product development, standardization, packaging and marketing.	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01503003 - Central Region Development	200,000	200,000	200,000	200,000
22 - Use of Goods and Services	200,000	200,000	200,000	200,000



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## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 3: BUSINESS DEVELOPMENT AND PROMOTION

#### SUB-PROGRAMME 3.4: AGRIBUSINESS

##### 1. Budget Sub-Programme Objective

- Value addition and value extension to achieve higher returns from transforming agriculture produce to higher value products.
- Develop local sources of industrial raw materials to strengthen the manufacturing sector and reduce reliance on foreign inputs

##### 2. Budget Sub-Programme Description

The Agribusiness initiative is part of efforts by the Ministry to facilitate and coordinate the implementation of the Agribusiness programmes across the country geared toward expanding production through contract farming for selected products. In this regard, the programmes will support value addition and value extension for selected agro-produce (shea, rice, maize, groundnuts, cassava, potato, soya etc).

Under the implementation of the Agribusiness programme, the thematic areas to tackle are:

- Rain-Fed Agricultural System: For example, grains production in Ghana is largely rain-fed. Available information indicates that only 16% of the 181,000ha of area under rice cultivation is irrigated - the remaining 78% is lowland, the rest is upland.
- Poor Organization and Management of Farmers: Evidence suggests that smallholder farmers cultivate 90% of local production scattered throughout the country.
- Lack of Access to Certified Inputs: Accessing certified seeds, fertilizers and mechanization services in time, is a major challenge for many farmers.
- Fragmentation of Value Chain Actors: many agricultural value chains involve several actors whose activities remain very fragmented. Providers of mechanized services, if not well-integrated can negatively affect an entire farming season resulting in huge financial losses to value chain actors.
- Market Dysfunctions, Post-harvest losses, land tenure constraints, farmers' limited access to financial resources, degraded farmlands, loss of fertility
- Lack raw material for processing facilities: Ghana is challenged both in terms of the availability of maize processing mills and the quality of the existing output.

The implementation strategy for the Programme is driven by

- Develop National Agribusiness Strategy/Framework/Policy
- Coordinate the implementation of Agribusiness Programmes across the country
- Facilitate the establishment of agro-processing clusters
- Organize 2 National Agribusiness Fora
- Support value addition and value extension for selected agro-produce (shea, rice, maize, groundnuts, cassava, potato, soya etc)

- Expand production, through the facilitation of contract farming for these selected products

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators, and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perf.	Target	Actual perf.				
Organize National Agribusiness Fora	Number of National Agribusiness fora organized	-	-	2	1	2	4	4	4
Develop and implement National Agribusiness Policy Framework	National Agribusiness Policy Framework developed and Implemented	None	None	National Policy Framework Developed	National Policy Framework Drafted	Policy Framework Implemented	Policy Framework Implemented	Policy Framework Implemented	Policy Framework Implemented
Establishment of 7 Agro-processing plants	7 Agro-processing plants established	-	-	-	-	7	-	-	-

#### 4. Budget Sub-Programme Operations and Projects

The table below lists the main Operations and Projects to be undertaken by the sub-programme.

Operations	Projects
Develop National Agribusiness Strategy/Framework/Policy	Office Equipment
Coordinate the implementation of Agribusiness Programmes across the country	
Facilitate the establishment of agro-processing clusters	
Organize 2 National Agribusiness For a	
Support value addition and value extension for selected agro-produce (shea, rice, maize, groundnuts, cassava, potato, soya etc)	
Expand production, through the facilitation of contract farming for these selected products	
Develop National Agribusiness Strategy/Framework/Policy	
Coordinate the implementation of Agribusiness Programmes across the country	
Facilitate the establishment of agro-processing clusters	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** 12200 - Non Tax Revenue (NTR) Sources Retained - IGF

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

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## BUDGET PROGRAMME SUMMARY

### PROGRAMME 4: TRADE AND INDUSTRY PROMOTION

#### 1. Budget Programme Objectives

- Pursue and Expand Market Access
- Improve Competitiveness and Efficiency of MSMEs

#### 2. Budget Programme Description

The Programme ensures that activities in the Trade and Industrial sector is actively promoted to enhance policy research and development; trade, investment and business trends and possibilities for developing new competitive areas; influence national development strategy as they relate to trade, investment and business growth in the sector; defining the core processes and activities of the office, submit yearly the resource needed to perform the relevant activities and to define the desired outcomes and measures for monitoring, measuring and reporting on trade, investment and business development growth required.

It also strengthens the technical and institutional capacity of the private sector to participate in international trade; implement trade and industrial policy by organizing outreach programmes; disseminate information on trade agreements and protocol their effect on trade and industry, and organize programmes to increase and diversify exports.

#### The key operations are:

- Industrial and commercial data maintained and updated
- Engagement with M/DAs to sensitize relevant stakeholders on the significance and benefit of patronizing Made-In-Ghana Goods and Services
- Organization of regional fairs to boost local patronage of Made-In-Ghana products
- Monitoring and assessing the operational activities of recommended projects under the Ministry in the regions
- Facilitate Trade and Investment promotions for Ghana abroad
- Undertake regular market surveys on Ghanaian products that have considerable export growth abroad
- Negotiations of International Trade, Investments agreements and treaties

#### Challenges/Key Issues

- Inadequate funding for planned Programme and activities
- Lack of funds for monitoring and evaluation for Programmes and projects



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01504 - Trade and Industry Promotion</b>	<b>35,507,927</b>	<b>35,507,927</b>	<b>35,507,927</b>	<b>35,507,927</b>
01504001 - Regional Services	3,322,101	3,322,101	3,322,101	3,322,101
21 - Compensation of Employees [GFS]	3,322,101	3,322,101	3,322,101	3,322,101
01504002 - Foreign Trade Services	32,185,826	32,185,826	32,185,826	32,185,826
21 - Compensation of Employees [GFS]	32,185,826	32,185,826	32,185,826	32,185,826

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 4: TRADE AND INDUSTRY PROMOTION**

#### **SUB-PROGRAMME 4.1: Regional Services**

##### **1. Budget Sub-Programme Objectives**

- Promote better research and monitoring at the regional level
- Update the Integrated Business Establishments Survey register – industry, services, commercial
- Monitoring of flagship programmes in the regions
- Outreach programmes to disseminate the Ministry's policies and programmes
- Business regulatory challenges/issues at the regional level to inform policy making
- Identification of potential land for industry – thus liaise with traditional authorities
- To identify resource potential of various regions as well as opportunities for enhancing value addition through the development of micro, small and medium enterprise sector
- To develop an up-to-date register and data on all industrial and commercial enterprises in the regions as input for spatial distribution of industries

##### **2. Budget Sub-Programme Description**

The Sub-programme is responsible for the collection and maintenance of data and the provision of information on resource potential, and activities of industries and commercial enterprises in the regions.

##### **The key operations are:**

- Explaining Government's trade and industry policies to prospective investors and other stakeholders and projecting these policies in the regions
- Assessing the impact of the Ministry's policies and Programmes on the operations of businesses in the regions and providing appropriate feedback
- Studying other sector Programmes in the region and assessing their implications for trade and industry and inform the sector Minister.
- Maintaining up-to-date data on all industrial and commercial enterprises
- Conducting monitoring visits to all industrial and commercial establishments in the region and submitting monthly reports on the state of their operations
- Representing the Ministry in the region at meetings that require the Ministry's inputs and contributions
- Preparation and submission of quarterly and annual reports on all activities in the region.
- Ensuring regional components of Programmes relating to the industrial and trade sectors as well as Private Sector Development are effectively and efficiently implemented.

- The sub-Programme is funded by GOG and IGF. The beneficiaries of the Programme are exporters, financial institutions, academia, researchers, MDA's, District Assemblies and other private sector actors.

### Challenges/Key Issues

- Limited medium and long-term export financing for the exporter community
- Inadequate funding for planned Programme and activities
- Weak supply base of non-traditional export products
- Lack of funds for monitoring and evaluation for Programmes and projects

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual performance	Target	Actual performance				
Industrial and commercial data maintained and updated	Update of data base	4	4	4	4	4	4	4	4
Enforcement and compliance of trade & investment laws intensified	Number of quarterly enforcement reports	4	4	4	2	4	4	4	4
Performance of selected industries monitored and evaluated	Performance Reports	30	30	30	15	30	30	30	30



#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
<b>TRADE DEVELOPMENT AND PROMOTIONS</b>	
Create awareness of the existence of trade potentials of the regions and districts	Rehabilitation of Bungalows
Implement Trade and Industry policies at the regions	Motor Vehicles
Strengthen trade at the regional and district levels	
Organize trade and industry fora to obtain views of the private sector on government policies	
Undertake industrial surveys on manufacturing activities in selected Districts	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01504001 - Regional Services	3,322,101	3,322,101	3,322,101	3,322,101
21 - Compensation of Employees [GFS]	3,322,101	3,322,101	3,322,101	3,322,101

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 4: TRADE AND INDUSTRY PROMOTION**

#### **SUB-PROGRAMME 4.2: Foreign Trade Services**

##### **1. Budget Sub-Programme Objectives**

- Ensure that Ghana obtains the best deals in market access through bilateral, regional and multilateral trade and investment agreements
- Provide critical and quality market intelligence information on trade and investment for the country
- Provide effective foreign market support for exporters, importers and investors
- Project the country in the area of Commercial Diplomacy
- Identification of honorary consul

##### **2. Budget Sub-Programme Description**

The main area of operation is to co-ordinate economic relations with the International Community in Bilateral, Regional and Multilateral domains. The Trade Missions also encourage foreign investment, foreign assistance and stimulate exports development. The Missions major operations are to:

- Promote and defend Ghana's Trade interest in multilateral Trade negotiations (WTO) whiles taking advantage of market access opportunities in the multilateral trading system
- Promote foreign investment through organization of fairs, seminars, exhibitions etc.
- Strengthen bilateral economic relations with other countries through meetings, seminars, roundtable discussions.
- Maintain and enhance economic relations with international and regional organizations such as the United Nations Conference on Trade and Development (UNCTAD), International Trade Centre (ITC), United Nations Industrial Development Organization (UNIDO), European Union, the African Pacific and Caribbean (ACP), Economic Community of West African States (ECOWAS), Commonwealth, etc
- Promote exports and investment in targeted countries
- Facilitate business on behalf of Ghanaian companies.
- Provide a substantial footprint for Ghanaian business to access markets globally
- Secure and expand Ghana's International market access, while improving our targeted services for Ghanaian business through negotiations, business seminars and trade shows.
- Organize networking events with successful host country local economic operators including Chambers of Commerce, associations and business councils that are influential in the business community.
- Enhance and promote trade and investment relations

- Organize foreign trade and investment delegations/missions with the view of promoting FDI and expanding market access for Ghanaian products

The Programme is funded by GOG, IGF and development partners support.

The beneficiaries of the Programme are exporters, financial institutions, academia, researchers, MDA's, District Assemblies and other private sectors.

#### Challenges/Key Issues

- Inadequate funding for planned Programmes and activities
- Inadequate funds for monitoring and evaluation of Programmes and projects

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perf.	Target	Actual perf.				
Investors supported by Foreign Trade Offices	Number of Investors supported	50	10	50	12	60	70	80	100
Market access for Ghanaian Exports on the African Market promoted	Number of events and promotion carried out	36	15	36	12	36	36	36	36

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
<b>MULTILATERAL, BILATERAL AND REGIONAL NEGOTIATION</b>	
Operating a resource centre with internet facilities, periodicals, journals and other relevant information materials for the business community	
Promote Ghana's interest abroad	
Identify and promote investment opportunities to new and existing investors	
<b>Identify joint venture partners for Ghanaian businesses</b>	
Providing economic and trade statistics and research to sustain and enhance competitiveness	
Attract investment into Ghana	
Organize visits and meetings between potential investors Ghana businesses	
Facilitate investors in obtaining of approvals, permits, grants, registration and other regulatory authorization licenses	
Provide an after-care service to investors	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01504002 - Foreign Trade Services	32,185,826	32,185,826	32,185,826	32,185,826
21 - Compensation of Employees [GFS]	32,185,826	32,185,826	32,185,826	32,185,826

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## BUDGET PROGRAMME SUMMARY

### PROGRAMME 5: STANDARDIZATION AND CONFORMITY ASSESSMENT

#### 1. Budget Programme Objectives

- Ensure Consumer Protection
- Promote International Trade and Investment

#### 2. Budget Programme Description

The Standardization and Conformity Assessment Programme is the fifth (5<sup>th</sup>) Programme of the Ministry of Trade, Agribusiness and Industry (MoTAI) which is the responsibility of the Ghana Standards Authority. It comprises of three (3) sub-programmes namely:

- Metrology
- Standardisation and
- Conformity Assessment

**Metrology:** It involves the inspection, verification and calibration of weights, measures, weighing and measuring instruments.

**Standardization** involves the development, maintenance and dissemination of National Standards and related subjects in collaboration with stakeholders.

**Conformity Assessment:** These are activities undertaken to assess conformance of a product or service to the requirements of applicable standard(s). It comprises of Inspection, Testing and Certification operations.

Funding of these Programmes is mainly through Government of Ghana (GOG) Budget and Internally Generated Funds (IGF). The Authority's clientele includes Regulatory Authorities, Ministries, Departments and Agencies (MDAs), Manufacturers, Importers, Exporters, Security Agencies, Medical Institutions, Service Providers, Research Organizations, Academia and Consumers.

The Programme is funded by GOG, IGF and development partners support.

The beneficiaries of the Programme are exporters, financial institutions, academia, researchers, MDA's, District Assemblies and other private sectors.

#### Challenges/Key Issues

- Inadequate funding for planned Programmes and activities
- Inadequate funds for monitoring and evaluation of Programmes and projects



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01505 - Standardization and Conformity Assessment</b>	<b>223,900,905</b>	<b>212,436,775</b>	<b>212,436,775</b>	<b>212,436,775</b>
<b>01505001 - Metrology</b>	<b>11,206,144</b>	<b>9,973,830</b>	<b>9,973,830</b>	<b>9,973,830</b>
21 - Compensation of Employees [GFS]	2,547,101	2,547,101	2,547,101	2,547,101
22 - Use of Goods and Services	7,426,729	7,426,729	7,426,729	7,426,729
27 - Social benefits [GFS]	916,486			
28 - Other Expense	315,828			
<b>01505002 - Standards</b>	<b>7,305,885</b>	<b>5,977,828</b>	<b>5,977,828</b>	<b>5,977,828</b>
21 - Compensation of Employees [GFS]	1,780,151	1,780,151	1,780,151	1,780,151
22 - Use of Goods and Services	4,197,677	4,197,677	4,197,677	4,197,677
27 - Social benefits [GFS]	458,242			
28 - Other Expense	869,815			
<b>01505003 - Conformity Assessment</b>	<b>205,388,876</b>	<b>196,485,117</b>	<b>196,485,117</b>	<b>196,485,117</b>
21 - Compensation of Employees [GFS]	32,558,906	32,558,906	32,558,906	32,558,906
22 - Use of Goods and Services	126,227,328	121,138,487	121,138,487	121,138,487
27 - Social benefits [GFS]	5,515,008	2,948,100	2,948,100	2,948,100
28 - Other Expense	3,704,684	2,456,674	2,456,674	2,456,674
31 - Non financial assets	37,382,950	37,382,950	37,382,950	37,382,950



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## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 5: Standardization and Conformity Assessment

#### SUB-PROGRAMME 5.1: Metrology

##### 1. Budget Sub-Programme Objectives

- To verify weights, measures, weighing and measuring instruments
- To calibrate weights, measures, weighing and measuring instruments
- To improve the level of compliance with the law on weights and measures
- To maintain ISO/IEC 17025 accreditation status of accredited laboratories
- To install and implement ISO/IEC 17025 in non-accredited laboratories
- To expand the scope of calibration services to cover water and electricity meters

##### 2. Budget Sub-Programme Description

Metrology, the science of measurement, is concerned with the ways and means by which measurements are carried out, the accuracy to which they are determined and to a lesser extent the use to which they are put. Measurement is one of the key requirements for quality products and services which not only affects the users well-being but also affect the national economic development through trade.

It involves the inspection, verification and calibration of weights, measures, weighing and measuring instruments which is mandated by the Ghana Standards Authority Act 1078, Act 2022. Verification is mandatory and is to ensure that all weights, measures, weighing and measuring instruments being used for trading purposes operate within acceptable limits of error. The calibration activities are necessary for industrial development and fair-trading practices to ensure accuracy and precision in measurement in industry. It also ensures quality of manufacturing products and services in various sectors of the economy. The sub-programme generally renders the following services:

- Verification of Weights, Measures, Weighing and Measuring Instruments to promote fair trading practices.
- Calibration of Weights, Measures, Weighing and Measuring Instruments to promote fair industrial practices
- Pattern Approval of Weighing and Measuring Instruments to ascertain their suitability for trading purposes in Ghana
- Inspection of Weights, Measures, Weighing and Measuring Instruments used for trading purposes to ensure that verified instruments maintain their accuracies and prevent cheating of consumers
- Inspection of Cranes and other lifting equipment to ensure consumer safety

### 3. Budget Sub-Programme Results Statement

The table presents the main outputs, their indicators and projections by which the Ministry measures the performance of the metrology sub-Programme. The past data indicates actual performance whilst the projections are the Authority's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual (as at Aug)				
Weighing and Measuring devices verified to promote fair trading practices.  (Devices to be verified are all Dispensing pumps of Oil and Gas retail outlets, all Cocoa trading scales and test weights, all scales used in Supermarkets, all Weighbridges and some trading scales used in the market and ECG Meters)	Number of Weights, Measures, Measuring, Weighing instruments verified	215,544	228,805	230,932	115,152	247,098	247,098	247,098	247,098
Weighing and Measuring instruments calibrated to promote fair industrial practices.  (They include Mass, Temperature, Volume, Electrical, Density and Dimensional measuring instruments)	Number of Trading Measuring /weighing devices calibrated	19,039	21,160	21,606	11,768	21,101	21,101	21,101	21,101
Weighing and Measuring devices randomly	Number of Trading Measuring /weighing	10,000	8,983	10,000	4,568	9,136	9,136	9,136	9,136

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual (as at Aug)				
inspected to ensure they operate within the maximum permissible error.  (Inspected are Dispensing pumps of Oil Marketing Companies, Cocoa trading scales and test weights)	devices randomly inspected								
Inspect and certify Lifts/elevators to facilitate trade	Number of elevators certified	1,160	1,488	1,560	709	1,560	1,560	1,560	1,560
Accreditation status of Metrology Laboratories maintained to facilitate trade	Number of accredited laboratories maintained	6	6	6	6	6	6	6	6
Weighing and Measuring Instruments Pattern approved to ascertain their suitability for trading purposes in Ghana	Number of patterns of Weights, Measure, Measuring, Weighing instruments approved	160	111	145	35	73	73	73	73

### 3. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
Development and Maintenance of Standards	Acquisition of Immovable and Movable Assets
Provide calibration services to One District One Factory (1D1F) Programme.	Establishment of a fit-for-future National Metrology Institute
Commence nationwide calibrate medical instruments	Procurement of 1 Weighbridge Truck
Calibrate and certify lifts and other lifting instruments	Procure Laboratory Equipment
Calibrate Industrial weighing and measuring instruments.	Procure vehicles
Verify Oil Marketing Companies devices	Re-construct 2-inches pipe to 4 inches in the flow laboratory
Verify Cocoa weighing scales and test weights	Construction of Mass Laboratory
Verify other weighing and measuring devices used for trading purposes	
Promote the use of weighing scales for domestic trade.	
Verify Weighbridges	
Verify Tyre Pressure Gauges	
Maintain 6 ISO/IEC accredited Laboratories	
Digitize processes and workflows	
Train staff in relevant areas	
Accredit new laboratories	
Pay BIPM subscription	
Pay OIML subscription	
Pay AFRIMET Subscriptions	
Pay Accreditation fees	



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 012 - Ministry of Food and Agriculture

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01215001 - Promotion of private sector investment in a	400,000	440,000	528,000	528,000
22 - Use of Goods and Services	400,000	440,000	528,000	528,000

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 5: Standardization and Conformity Assessment**

#### **SUB-PROGRAMME 5.2: Standards**

##### **1. Budget Sub-Programme Objectives**

- To develop, review and adopt Food, Chemistry and Material Standards
- To develop, review and adopt Engineering and Basic Standards
- To disseminate and promote standards and other trade related information
- To enhance the level of participation and involvement in Regional and International Standardization activities

##### **2. Budget Sub-Programme Description**

Development, management and dissemination of relevant information are the main activities under the Standards Sub-Programme. It involves the development of relevant National Standards in collaboration with stakeholders as well as the dissemination of Standards and related subjects as mandated by the Standards Act 1078, Act 2022. It also assists companies and institutions to develop company standards that are relevant for their respective operations. These standards can be adopted and developed into national standards, if necessary. The services under the Standards programme are:

- Development and dissemination of Standards and related documents.
- Dissemination and Promotion of Trade related information from WTO/TBT through the National Enquiry Point.
- Sale of Standards
- Promotion of developed, reviewed and adopted standards
- Publishing and gazetting of developed, reviewed and adopted standards
- Harmonize standards
- Library and information dissemination
- Awareness creation and dissemination of information on AfCFTA and related matters

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, their indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Authority's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual				
Standards developed and sent for publishing and gazetting to guide industry and facilitate trade.	Number of Standards developed, adopted and reviewed	443	235	464	93	182	182	182	182
Standards sold to promote industry and trade.	Number of Standards sold	900	1,104	900	1,687	900	900	900	900
Standards Harmonized to facilitate sub-regional trade.	Number of Harmonized Standards	-	449	464	27	83	83	83	83

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub- Programme.

Operations	Projects
Development and dissemination of Standards and related documents	UNIDO-West Africa Competitiveness Programme (WACOMP)
Sale of Standards	UNIDO Global Quality and Standards Programme (GQSP)
Promotion of developed, reviewed and adopted standards	Mennonite Economic Development Association (MEDA) Project
Development of Standards for the One District One Factory programme	Development and revision of standards on Cashew, Oil Palm and Cocoa
Development of Standards for the Service Industry	Vehicle Homologation
Development of Standards for Vehicle Homologation	Procure Equipment and Logistics
Development and dissemination of Standards and related documents	UNIDO-West Africa Competitiveness Programme (WACOMP)
Promotion of Management Systems Standards	Procure Vehicles
Promote and disseminate standards and related documents including WTO notifications	Establishment of AfCFTA Desk
Hold Stakeholders' meeting	
Publishing and gazetting of developed, reviewed and adopted standards	
Harmonize standards	
Disseminate relevant information to stakeholders	
Participation in regional standardization activities	
Development and adoption of demand driven voluntary standards	
Digitization of standards development processes	
Recruitment and capacity building of staff, experts and Technical Committee Members	
Complete and implement national standardization strategy	
Export Development and Diversification	
Create and Disseminate Awareness on AfCFTA and related activities	
Pay international subscription	
Pay ISO subscription	
Pay ARSO subscription	
Pay for International standards	
Pay ISO Funds in Trust	
Pay IEC National Committee subscription	
Pay ARSO Fund	
Pay AFSEC subscription	





## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01505002 - Standards	7,305,885	5,977,828	5,977,828	5,977,828
21 - Compensation of Employees [GFS]	1,780,151	1,780,151	1,780,151	1,780,151
22 - Use of Goods and Services	4,197,677	4,197,677	4,197,677	4,197,677
27 - Social benefits [GFS]	458,242			
28 - Other Expense	869,815			

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## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 5: STANDARDIZATION AND CONFORMITY ASSESSMENT

#### SUB-PROGRAMME 5.3: Conformity Assessment

##### 1. Budget Sub-Programme Objectives

- To test and analyse product and forensic samples
- To inspect imported High Risk Goods and register importers
- To issue certificates to exporters to facilitate trade
- To inspect fish establishments, frozen vessels, landing sites and cold store
- To undertake market surveillance and enforcement activities to rid the domestic market off substandard products
- To certify locally manufactured products to ensure consumer safety and facilitate trade
- To organize trainings for industry to build their capacity
- To expand the scope of product certification
- To certify the management systems of enterprises to relevant international standards
- To increase and expand the scope of ISO/IEC 17025 accredited testing laboratories
- To provide technical support to industry
- To improve the skills of staff for effective and efficient performance
- To maintain the accreditation scope of the Fish Inspection Department to facilitate export of fish to the European market
- To carry out preventive maintenance of all laboratory equipment and provide support to other laboratories in method development and procurement of needed equipment
- To digitize all work processes and work flows
- To deepen management of financial resources
- To promote the services of the Authority

##### 2. Budget Sub-Programme Description

Conformity Assessment refers to activities and processes that are undertaken to assess conformance of a product, service or system to the requirements of applicable standard(s). It comprises Inspection, Testing and Certification operations as mandated by the Standards Authority Act 1078, Act 2022.

Inspection activities comprise the delivery of inspection services to the Manufacturing and Service Industry, and Regulatory bodies to ensure consumer protection. It involves inspection of imported High Risks Goods, Factories and Exports Consignments and facilities as well as Market Surveillance and issuance of Health and Export Certificate to Exporters to cover products that conform to the requirements of their designated international markets.

Product Testing defines the technical examination and analysis of goods/products according to specified procedure or test methods. It involves the measurement of dimensions, chemical composition, microbiological examination and physical

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characteristics of materials or structures for Quality Evaluation, Certification and Forensic purposes. It also involves the provision of microbiological, Pesticide Residue, mycotoxins, histamine and metallic contaminants analysis of products. A range of services being provided under the testing programme covers the following product samples:

- Food
- Chemical
- Materials
- Engineering
- Drugs
- Cosmetics
- Forensic samples including narcotics and psychotropics.
- Forensic Cellular Pathology
- Testing and Assay of Gold

Certification provides third party assurance for Products and Systems to improve consumer confidence thereby promoting the Manufacturing and Service Industries. The services provided under this activity include Product Certification, Management Systems Certification, Export Certification and other industrial support activities such as training and consultancy services.

Capacity Building and Awareness creation/publicity: This involves the co-ordination of the activities of the Authority in the areas of continuous staff training, refurbishment/maintenance of the laboratories and offices, procurement of laboratory logistics and equipment, organization of public education, workshops, seminars and lectures on the operations and services of the Authority.

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
Product samples tested and analyzed to support industry	Number of samples tested & analysed	25,658	27,092	33,375	16,295	30,172	30,172	30,172	30,172
Accredited Testing Laboratories and Departments maintained to facilitate trade	Number of Accredited Laboratories and Departments maintained	11	14	14	14	14	14	14	14
Imported High Risk Goods inspected to promote health and safety of consumers	Number of imported High Risk Goods inspected	132,000	141,991	132,000	74,625	145,200	145,200	145,200	145,200
Health and Export Certificates issued to Exporters to facilitate trade	Number of Certificates issued to exporters	3,770	5,119	3,860	2,319	4,790	4,790	4,790	4,790
Fishing Vessels, establishments inspected to facilitate trade	Number of Fishing Vessels & establishments inspected	504	302	436	141	406	406	406	406
Factory Inspections conducted towards certification	Number of factories inspected.	915	668	1,057	292	1,122	1,122	1,122	1,122
Market Surveillance/enforcement actions conducted to ensure health and safety of consumers	Number of surveillance/enforcement conducted	500	130	235	106	537	537	537	537
Export Consignments Inspected to facilitate international trade	Number of consignments inspected	849	735	843	370	930	930	930	930
Locally Manufactured Products certified to promote trade	Number of Certificates Issued	1,600	1,128	1,600	592	1,600	1,600	1,600	1,600
Management Systems of enterprises certified to promote trade	Number of certified companies	12	9	12	3	12	12	12	12
Management Systems of enterprises certified to promote trade	Number of Companies & warehouse recertified	13	10	13	10	13	13	13	13
Trainings organized for Industry to build their capacity	Number of Trainings/seminars	77	31	88	27	46	46	46	46

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual	Target	Actual				
	/workshops organized								
Public education on standardization and GSA activities promoted to ensure consumer awareness	Number of promotional activities organized	270	193	270	104	282	282	282	282
Accreditation status of Testing Laboratories maintained to facilitate trade	Number of accredited laboratories maintained	5	5	5	5	5	5	5	5
Certify garment producers	Number of garment producers certified	-	-	-	-	2	2	2	2
Certify certification processes	Number of processes certified	-	-	-	-	2	2	2	2
Conduct swoops, mystery shoppings, intelligence gathering and lock up activities to rid the domestic market off substandard products and ensure conformity to applicable standards.	Number of Swoops/ Mystery shoppings undertaken, and penalties issued	56	36	28	16	20	20	20	20

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main Operations and Projects to be undertaken by the sub-Programme.

Operations	Projects
<b>Development and Management of Standards</b>	
Improve services to the Textile and Garment Industry	Capacity Building of Testing Laboratories
Conduct market surveillance, swoops and off-site product testing.	Procure modern equipment for Testing Laboratories
Discourage the importation of used and sub-standard goods/products	Establish Offices and Duty Post in newly created regions
Test products/samples	Construction of Office Structure and Fence Wall at Takoradi
Conduct inspection/audit towards certification or issuance of certificates	Construction of Storm Drain at Head Office
Issue certificates to conforming products/systems	Construction of Geotech Laboratory
Testing of all borehole water from boreholes dug by NGOs	Construction of Laboratories at Takoradi
Testing of imported petroleum products	Establish an Instrumentation room for all equipment
Testing of swimming pool water	Procurement of 1 30-33 Seater Bus
Testing of school uniforms, company cloths, church cloths	Procurement of Double Cabin Pick-Up Vehicles
Testing of thermoplastic marking paints, bitumen, sand, stone aggregates for road construction	Procurement of Cross Country Vehicles
Digitize all work processes and workflows	Procurement of 2 15-Seater Vans
Build sustainable structures for enforcing Lis	Made-in-Ghana Premium Quality Scheme
Train staff locally and overseas in relevant areas	Electrovigilance (eV) Project
Provide relevant training for industry	Ghana Economic Transformation Project
Maintain equipment and other properties	Testing of imported clinker
Design relevant promotional programmes	Procurement of Office Furniture, Equipment and Accessories
Publish brochures on Authority's activities and Standardization	Procurement of Computers, Printers, Tablets and Accessories
Advertise programmes in the print and electronic media	Bulk testing of imported petroleum products, liquefied petroleum gas and grease
Organise sensitization workshops and seminars	In-situ non-destructive testing on concrete
Hire Security and Cleaning outfits	Testing of Electrical Cables across the country
Promote and encourage system certification in government agencies and industry	Conformity Assessment of quarry aggregates
Sustain and maintain accredited schemes and training programmes	On-site pre-cast concrete testing
Build capacity to expand scope of certification to include agricultural produce	Provide sustained IT infrastructure for internal and external operations
Build, develop, design and execute training to comparative international standards	
Expand scope of accreditation to include new areas	

Strengthen national quality awards system		
Certification of warehouses		
Establish enforcement teams in all regions		
Certification of GSA processes and procedures to ISO 9001:2015 standards		
Participate in international Conferences, seminars and workshops		
Procure logistics		
Pay Accreditation charges		
Pay internal and external Statutory charges/fees/bills		
Develop a modern HR policy		
Establish a performance management system		
Establish structures to enable efficient use of consumables in the laboratories		
Deepen management of financial resources		
Create trading standards officers for targeted enforcement		
Prosecute offenders of the certification mark rules		
Establish new business initiatives		
Establish research and development team		
Build customer friendly digital portals and touchpoints for accessibility to GSA services		
Institute measures towards SLA, governance and disaster recovery plans		
Monitor all strategic plan deliverables		
Review KPIs of directorates and strategic plan		
Plan for GSA (Prepare performance and progress reports, annual reports, work programmes, budgets and fees, rates and charges)		
Promote the services of the Authority		
Promote compliance of regulations, policies and procedures		
Provide assurance to management on pre-determined operational controls		



## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
01505003 - Conformity Assessment	205,388,876	196,485,117	196,485,117	196,485,117
21 - Compensation of Employees [GFS]	32,558,906	32,558,906	32,558,906	32,558,906
22 - Use of Goods and Services	126,227,328	121,138,487	121,138,487	121,138,487
27 - Social benefits [GFS]	5,515,008	2,948,100	2,948,100	2,948,100
28 - Other Expense	3,704,684	2,456,674	2,456,674	2,456,674
31 - Non financial assets	37,382,950	37,382,950	37,382,950	37,382,950



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## BUDGET PROGRAMME SUMMARY

### PROGRAMME 6: INDUSTRIAL DEVELOPMENT AND PROMOTION

#### 1. Budget Programme Objectives

The Industrial Development Programme has eleven (11) broad objectives;

- Improve research and development (R&D) and financing for industrial development
- Ensure improved skills development for industry
- Improve access to land for industrial development
- Pursue flagship industrial development
- Enhance business enabling environment
- Promote public-private sector dialogue
- Promote good corporate governance
- To expand productive employment in the manufacturing sector
- To expand technological capacity in the manufacturing sector
- To promote agro-based industrial development; and
- To promote spatial distribution of industries in order to achieve reduction in poverty and income inequalities.

#### 2. Budget Programme Description

The Programme is categorized into four (4) components namely Production and Distribution, Technology and Innovation, Incentives and Regulatory Regime and Cross-Cutting Issues. These components seeks to improve local production and distribution through the supply of high quality agro and non-agro raw materials, application of improved technologies in the production process, reforms in business regulatory environment and the promotion of quality health and safety in industrial establishments.

These are to be achieved through the following;

- Establishment of District Enterprises to add value to agricultural raw materials. The areas of focus are oil palm, soya beans, cashew, groundnuts, cotton, tomatoes, Citrus, sorghum, cassava and mango, mobilization of farmer-based organization and supply of inputs.
- The non-agro raw materials such as clay, bauxite, clinker, limestone, kaolin and salt will be explored and exploited.
- Identify and support distressed but viable industries. Conduct diagnostic studies on each of the selected companies to identify their specific needs for redress. The studies will focus on these areas;
  - Technical Skills
  - Technology
  - Managerial Skills
  - Financial
  - Access to market

- 
- Introduction of industrial sub-contracting and partnership exchange programmes to integrate the SMEs in particular into the main stream industrial activities. This will offer the SMEs the opportunity to build their capacities and improve their competitiveness both in terms of cost and quality.
  - Promote Science, Technology, and Innovation - Technical and Vocational education and training to produce a workforce with skills and competences for jobs in industry. The Ministry will collaborate with the Association of Ghana Industries (AGI) and educational and training institutions to introduce industry related courses into their curriculum.
  - Promote sustainable production and consumption by reducing waste in the production process e.g. electricity, water, raw materials and other resources.
  - Create support systems for the development of small, medium and large industries. This requires facilitation for access to credit, effective distribution system and markets.
  - Improvement in the business environment through regulatory reforms to attract investment and enhance competitiveness of local producers. This is critical for the growth of the industrial sector.
  - Application of standards (Voluntary and Technical Regulations) in industry. There will be the need to develop and strengthen the quality infrastructure of the country to ensure that industrial products meet the minimum international standards.

The beneficiaries of the programme are: Industrialists, investors, and entrepreneurs in the manufacturing sector; workers, students and graduates of academic and educational institutions, job seekers, civil society academia and R&D institutions, raw material producers (farmers, sub-contractors), consumers, utilities providers, transporters (land, sea and air), exporters, marketers among others.



## 2.6 Budget by Chart of Account

### 6.0- Programme, Sub-Programme and Natural Account Summary

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01506 - Industrial Development</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>
<b>01506000 - Industrial Development and Promotion</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>
21 - Compensation of Employees [GFS]	73,080,131	73,080,131	73,080,131	73,080,131
22 - Use of Goods and Services	107,129,018	107,129,018	107,129,018	107,129,018
27 - Social benefits [GFS]	6,366,699	6,366,699	6,366,699	6,366,699
28 - Other Expense	9,823,152	9,823,152	9,823,152	9,823,152
31 - Non financial assets	37,548,649	37,548,649	37,548,649	37,548,649

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## BUDGET SUB-PROGRAMME SUMMARY

### PROGRAMME 6: INDUSTRIAL DEVELOPMENT AND PROMOTION

#### SUB-PROGRAMME 6.1: Industrial Development and Support Services

##### 1. Budget Sub-Programme Objectives

- Increase industrial capacity utilization from 30-40% to 70-80% in target agro-processing facilities.
- Establish sustainable raw material supply chains through the integration of commercial farmers, with smallholder farmers to agro-processing companies.
- Develop strategically located Post-Harvest Solution Centers to support industrial-grade processing and service centres.
- Increase smallholder farmer incomes through improved productivity and direct industrial linkages.
- Create direct and indirect employment opportunities in agribusiness value chains.
- Strengthen the institutional capacity of MoTAI to coordinate agribusiness development.

##### 2. Budget Sub-Programme Description

The 'Feed Industry Programme' is designed to boost production of local raw materials under commercial contract farming to ensure a consistent and sufficient supply of high-quality agricultural produce for industrial use such as: Grains (Maize, Rice, Sorghum), Oil seeds (Groundnuts, Soya, Shea, Cocoa, Oil palm), Tubers (Yam, Potatoes, Cassava), Meat (poultry, beef, pork, goat, etc); and the supply of non-agricultural raw materials for heavy and light manufacturing industries such as: iron and steel, chlor-alkali, pharmaceuticals, rubber, lime processing, aluminium, petrochemicals and automotive and allied industries.

##### Key Challenges

- Lack of large-scale commercial farmers to supply adequate and high-quality industrial grade feedstock for industrial processing in Ghana
- Disconnect between agricultural production and industrial processing requirements
- Fragmented smallholder farming systems inadequately linked to industrial demand
- Inadequate post-harvest infrastructure leading to 20-30% losses
- Limited access to quality inputs, mechanization, and technical services that meet industrial standards
- Weak coordination between agricultural producers and agro-processing companies
- Insufficient working capital for commercial farmers to meet industrial-scale demands
- Limited value addition capabilities aligned with industrial processing requirements
- Lack of structured supply chain management systems

### 3. Budget Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual performance	Target	Actual performance				
Industrial Capacity Utilization Increased	Percentage of capacity utilization in agro-processing facilities	40%	35%	50%	45%	60%	70%	40%	35%
Sustainable Raw Material Supply Chains Established	Number of commercial farmers integrated with agro-processing companies	500	300	1,000	800	1,500	2,000	500	300
Post-Harvest Solution Centers Established	Number of centers operational	2	1	4	3	6	8	2	1

### 4. Budget Programme Operations and Projects.

The table lists the main Operation and Projects to be undertaken by the Programme

Operations	Projects

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## 1. Budget Sub-Programme Objectives

- set up Agro-Industrial Zones in all regions based on their comparative advantage.
- establish mini-processing plants for cassava, tomatoes, fruits, and other commodities.
- initiate plans to establish cocoa processing factories in cocoa-growing regions such as Western, Western North, Eastern, Central, Ashanti, Bono, Bono East, Ahafo, Volta, and Oti regions.
- establish cashew processing factories in the Bono, Bono East and Ahafo regions.
- revamp the textile and cotton-allied industry.
- facilitate the construction of at least twenty (20) medium-scale animal feed processing plants and revamp the collapsing poultry industry.
- promote the establishment of factories for the brewing of local beers in the Upper East, Upper West and other regions.
- Revive selected defunct industries

## 2. Budget Sub-Programme Description

The Rapid Industrialization for Jobs Initiative aims to accelerate industrial growth by promoting value addition for both domestic consumption and export. The initiative will focus on establishing strategic industries and reviving defunct ones to create jobs, stimulate economic growth and enhance Ghana's competitive edge on the global market.

### Key Challenges

- Limited access to reliable power, water, and transportation networks hinders industrial development, particularly in rural areas.
- High interest rates and limited access to affordable credit restrict private sector investment in industrial projects.
- A lack of specialized skills in agro-processing, textile production, and other industrial sectors limits operational efficiency.
- Inconsistent supply of quality raw materials, such as cassava, tomatoes, and cotton, affects processing plant viability.
- Limited access to international markets and competition from imported goods challenge the growth of local industries.
- Bureaucratic delays and complex regulatory frameworks deter investment and slow down project implementation.

### 3. Budget Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Agro-Industrial Zones Established	Number of zones operational	-	-	4	0	2	2	2	2
Mini-Processing Plants Established	Number of plants operational	-	-	8	3	3	5	5	4
Cocoa Processing Factories Established	Number of factories operational	-	-	1	1	1	2	2	2
Textile and Cotton Industry Revamped	Percentage increase in production capacity	-	-	2	0	1	1	-	-
Defunct Industries Revived	Number of industries revived	-	-	2	0	2	2	2	2

### 4. Budget Programme Operations and Projects

The table lists the main Operation and Projects to be undertaken by the Programme

Operations	Projects
Facilitate the extension of infrastructure (power, access roads and water) to the project site	<ul style="list-style-type: none"> <li>Pick-up vehicles for field work</li> <li>Office equipment e.g. printers, computers, furniture, air conditioners, photocopiers</li> <li>Office consumables e.g. tonners, paper</li> </ul>
Assist promoters to acquire plants, equipment, machinery and other resources	Support existing local industries through the Stimulus Package Programme
Assist promoters to access affordable funding	<ul style="list-style-type: none"> <li>Pick-up vehicle for field work</li> </ul>
Review and shortlist potential beneficiary companies	Establishment of industrial parks and special economic zones
Match shortlisted beneficiary companies with committed banks and VCs	<ul style="list-style-type: none"> <li>Pick-up vehicle for field work</li> </ul>
Disburse funding to beneficiary enterprises	Land acquisition and Title registration
Engage with the private sector towards the development of IPs and SEZs	Establish strategic anchor industries
Acquire lands for the development of IPs and SEZs	<ul style="list-style-type: none"> <li>Promote Salt Production as A Strategic Industry and Link It To Oil And Gas Sector</li> </ul>
Collaborate with the private sector to establish industries	Promote Technology Transfer and Research And Development To Drive Industrial Transformation

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Develop profiles of the ten strategic anchor industries	Support The Development Of A Strong Raw Material Base For Industrial Development
Encourage and attract investments in the agro processing and manufacturing	Link Industrialization To Ghana's Natural Endowments - Agriculture, Oil And Gas, Minerals And Tourism
Update the regulation, legislation and the policies of the salt sector. Train salt producers on best practices of salt production for enhanced quality	Promote Value Addition In The Extractive Industries To Facilitate Local Economic Development
Implement the District Industrialisation Programme	Create Appropriate Environment To Encourage Financial Institutions To Provide Long-Term Financing





## 2.8. Budget by Chart of Account

### 8 - Sub-Programme and Natural Account

**Entity:** 015 - Ministry of Trade,Agribusiness and Industry

**Funding:** Total Source of Funding

**Year:** 2026 | **Currency:** Ghana Cedi (GHS)

**Version 1**

	2026	2027	2028	2029
<b>01506000 - Industrial Development and Promotion</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>	<b>233,947,649</b>
21 - Compensation of Employees [GFS]	73,080,131	73,080,131	73,080,131	73,080,131
22 - Use of Goods and Services	107,129,018	107,129,018	107,129,018	107,129,018
27 - Social benefits [GFS]	6,366,699	6,366,699	6,366,699	6,366,699
28 - Other Expense	9,823,152	9,823,152	9,823,152	9,823,152
31 - Non financial assets	37,548,649	37,548,649	37,548,649	37,548,649

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 6: INDUSTRIAL DEVELOPMENT AND PROMOTION**

#### **SUB-PROGRAMME 6.2: The Greater Kumasi Industrial City and Special Economic Zone (GKIC & SEZ) Project**

##### **1. Budget Programme Objectives**

- To develop effective industrial land bank acquisition and security systems at national, regional and district levels to facilitate easy zone/enclave planning for industrial development.
- To improve access to litigation-free land and access to utility services and promote the spatial distribution of industrial development across the country.
- To provide an institutional framework, modern services and physical infrastructure that may not be available in the rest of the country to foster development and economic activities.
- To encourage industrial cluster formation for networking and spillover effects.
- To establish and operationalise the appropriate regulatory and institutional framework for the effective administration of the SEZ Policy, in line with global best practices.

##### **2. Budget Sub-Programme Description**

The Greater Kumasi Industrial City and Special Economic Zone Project is the flagship SEZ being developed under the Ghana Economic Transformation Project, funded by the World Bank. The Project incorporates a 3,390-acre land mass and is positioned as a Four-In-One International Industrial City: Production + Livelihood + Ecology + Infrastructure.

- The GKIC & SEZ Project is located in the Ejisu Municipality of the Ashanti Region and covers a land area of 3,390 acres.
- Phase 1 of the GKIC & SEZ Project is being implemented under the Ghana Economic Transformation Project and funded by the World Bank.
- The budget cost for Phase 1 of the GKIC & SEZ Project for the Project Management Consultant, Engineering, Procurement, and Construction (EPC) is USD32,790,143.83.

The Construction of GKIC & SEZ Phase 1 EPC off-site infrastructure contract was awarded to Maripoma Enterprise Limited on 2<sup>nd</sup> January 2024 and the commencement date was 2<sup>nd</sup> September 2024. The original end date for the GKIC & SEZ Project construction is 9<sup>th</sup> September 2025; however, due to environmental and social safeguard challenges, the proposed end date is 9<sup>th</sup> September 2026.

The development of the Special Economic Zones Policy and Legal and Regulatory Framework is being funded by the World Bank under the Ghana Economic Transformation Project.

The development of the SEZ Policy commenced in 2023 and the final draft will be presented to the Cabinet for approval.

The development of the legal and Regulatory Framework commenced in December 2024 and the final draft SEZ Bill is undergoing final review before submission to Parliament.

Challenges/Key Issues

Inadequate funding for compensation of acquired Land Banks

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this Sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Establishment of Greater Kumasi Industrial City and Special Economic Zone	Established (GKIC & SEZ)								
	% completion of Phase 1	60%	10%	60%	10%	100%	-	-	-

### 4. Budget Sub-Programme Operations and Projects

The table lists the main operations and projects to be undertaken by the sub-Programme.

Operations	Projects
Stakeholder engagements	
Investor Facilitation and Engagement	
Establish of Greater Kumasi Industrial City and Special Economic Zone	

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## **BUDGET SUB-PROGRAMME SUMMARY**

### **PROGRAMME 6: INDUSTRIAL DEVELOPMENT AND PROMOTION**

#### **SUB-PROGRAMME 6.3: Development and Management of Ghana Free Zones**

##### **1. Budget Sub-Programme Objectives**

- Development of export processing zones / Industrial Parks
- Increase export earnings through promotion, attraction and licensing of free zones enterprises.

##### **2. Budget Sub-Programme Description**

The Ghana Free Zones Authority (GFZA) is the Government Agency responsible for the implementation and administration of the Free Zones Programme in Ghana. The Ghana Free zones program combines both enclave and single-factory enterprise concept. It is designed to promote processing and Manufacturing of goods through the establishment of Export Processing Zones (EPZs) and encourage the development of commercial and service activities at Sea-and air-port areas. The scheme is private sector driven. The Authority's role is limited to facilitate, regulate and monitor activities of zone developers/operators and enterprises. The Authority has its headquarters situated in Accra with three (3) Regional offices in Tema, Takoradi and Kumasi. The Tema Export Processing Zone (TEPZ) is located in Tema. Land banks acquired include Yabiw/Shama Industrial Park located Shama District in the Western Region, Sekondi Industrial Park at Sekondi-Takoradi and Ashanti export processing zones located at Boankra in the Ashanti Region and Afiencya Industrial Park.

The main operations undertaken within the Sub-programme are:

- Facilitate, regulate and monitor activities in the Free Zones
- Attraction of Foreign Direct Investment.
- Creation of Employment opportunities.
- Enhancement of technical and managerial skills/expertise of Ghanaians through transfer of technology
- Issues licenses to approved free zone enterprises/ Developers.
- Provides Basic infrastructure at designated EPZs
- Obtaining work/residence permits for expatriates in the Free Zone.
- Provides information on investment opportunities in the free zone.

##### **Challenges/Key Issues**

- Inadequate funding for compensation of acquired Land Banks
- High encroachment of acquired land banks for EPZ/Industrial Parks
- Lack of basic on-site and off-site infrastructure for acquired Land Banks
- Non-review of the Free Zones Act 1995 (Act 504)

### 3. Budget Sub-Programme Results Statement

The table indicates the main outputs, its indicators and projections by which the Ministry measures the performance of this sub-Programme. The past data indicates actual performance whilst the projections are the Ministry's estimate of future performance.

Main Outputs	Output Indicator	Past Years				Projections			
		2024		2025		Budget Year 2026	Indicative Year 2027	Indicative Year 2028	Indicative Year 2029
		Target	Actual perform	Target	Actual perform				
Attraction of investors	Number of promotional activities undertaken	40	50	45	56	48	52	58	60
	Number of licenses issued	40	49	40	30	40	40	45	45
Employment generation	Number of people employed	40,000	38,786	41,341	40,003	43,896	46,451	48,774	48,774
Increasing value of export earnings (FZE's)	Est. Value of export earnings of FZEs	\$2,329,080,510	\$1,887,000,000	\$2,336,820,000	\$2,710,000	\$2,481,240,000	\$2,625,670,000	2,756,950,000	2,756,950,000
Increasing value of investments	Est. value of Investment	\$192,693,549	\$227,109,452	\$230,774,198	\$165,290,000	\$242,312,908	\$242,312,908	\$242,312,908	\$242,312,908
Enforcing compliance with Regulation by FZEs	No. of monitoring activities undertaken	45	120	150	31	65	70	70	75
	No. of compliance Audit	160	78	264	52	100	120	130	140

#### 4. Budget Sub-Programme Operations and Projects

The table lists the main operations and projects to be undertaken by the sub-Programme.

Operations	Projects
<b>Development of land banks</b>	
Maintenance of Enclave (TEPZ): <ul style="list-style-type: none"> <li>• Maintenance of existing roads</li> <li>• Maintenance and desilting of storm drains and waste stabilisation ponds</li> <li>• Renovation and furnishing of observation posts at TEPZ.</li> </ul>	Development of Land Use masterplan <ul style="list-style-type: none"> <li>- Construction of basic infrastructure at Sekondi Industrial Park, Shama Industrial Park and Ashanti EPZ.</li> <li>- Development of Afiencya EPZ</li> <li>- Construction of Overhead and Underground Water Storage and Pumping System at TEPZ</li> </ul>
Monitoring of FZE's	
Renovation of Head office Building and other properties of the Authority	Refurbishment of a prefabricated structure to be used as a military base at Tema EPZ <ul style="list-style-type: none"> <li>- Construction of fire tender bay at Tema EPZ</li> <li>- Maintenance and landscaping works at the Tema EPZ.</li> <li>- Construction of solar lighting at TEPZ.</li> </ul>
Training Training/Capacity building of GFZA Personnel/New FZE entrants	Acquisition of operation vehicles
<b>Marketing &amp; Promotion:</b>	
The Authority as part of its participation is interested in engaging with businesses in the following sectors: <ul style="list-style-type: none"> <li>· Business Process Outsourcing (BPO)</li> <li>· Agribusiness and Agro-Processing</li> <li>· Manufacturing</li> <li>· Textile and Garment Production</li> <li>· Enclave Development (power generation, water supply, pre-fab warehousing,)</li> <li>· Food processing</li> </ul> The GFZA looks to engage strategic anchor investors/ companies who are Export-Oriented to expand their operations to site their projects in Ghana Also use these platforms to promote Ghana as an export hub to access regional and international markets, leveraging on locational advantages such African Continental Free Trade Area (AfCFTA), AGOA and other Trade Agreements.	



## 1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 015 - Ministry of Trade,Agribusiness and Industry

Year: FY26 | Currency: Ghana Cedi (GHS)

Version 1

015 - Ministry of Trade,Agribusiness and Industry	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
01501 - Headquarters	148,460,285	25,173,606	205,000,000	378,633,891	69,168,565	267,146,281	79,332,906	415,647,752				50,259,600		50,259,600	844,541,243
0150101 - Gen. Admin	63,985,174	24,423,606	205,000,000	293,408,780		17,758,974	3,127,530	20,886,504				4,800,000		4,800,000	319,095,285
0150101001 - Admin Office	16,624,923	1,636,538	205,000,000	223,261,461		8,196,611	3,127,530	11,324,141							234,585,602
0150101002 - Human Resource Management	13,830,208	1,428,886	205,000,000	220,259,094		7,396,611	3,127,530	10,524,141							230,783,235
0150101003 - Finance Office	1,120,768	207,652		1,328,420		500,000		500,000							1,828,420
0150101004 - Communication and Public Affair	743,233			743,233											743,233
0150101005 - Legal Office	366,823			366,823		300,000		300,000							666,823
0150101006 - Internal Audit Office	238,719			238,719											238,719
0150102 - PPME	325,172			325,172											325,172
0150102001 - Policy Planning Office	2,236,999			2,236,999		414,317		414,317							2,651,316
0150102002 - Monitoring and Evaluation Office	785,254			785,254											785,254
0150102003 - Research, Information and Statistics Office	296,096			296,096		414,317		414,317							710,413
0150103 - Trade Development Division	1,155,649			1,155,649											1,155,649
0150103001 - Trade Development Office	3,325,096	2,487,068		5,812,164		2,111,746		2,111,746							7,923,910
0150103002 - Export Trade Support Services Office	1,511,847	2,487,068		3,998,915		2,111,746		2,111,746							6,110,661
0150103004 - Multilateral and Bilateral Trade Office	673,577			673,577											673,577
0150104 - Industrial Development Division	1,139,672			1,139,672											1,139,672
0150104001 - Industrial Development Support Services Office	5,121,320	20,000,000		25,121,320		7,000,000		7,000,000				4,800,000		4,800,000	36,921,320
0150104002 - Standards Office	3,646,077	20,000,000		23,646,077		7,000,000		7,000,000				4,800,000		4,800,000	35,446,077
0150104003 - Small & Medium Scale Enterprises Office	641,251			641,251											641,251
0150105 - Foreign Missions	833,992			833,992											833,992
0150105001 - USA Office	32,185,826			32,185,826											32,185,826
0150105002 - UK Office															5,354,513
0150105003 - Switzerland Office	5,354,513			5,354,513											3,454,085
0150105004 - Belgium Office	3,454,085			3,454,085											7,286,625
	7,286,625			7,286,625											2,710,086



## 1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 015 - Ministry of Trade,Agribusiness and Industry  
Year: FY26 | Currency: Ghana Cedi (GHS)  
Version 1

	GoG				IGF				Funds / Others				Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total		
0150105005 - Nigeria Office	2,263,686			2,263,686											2,263,686	
0150105006 - South Africa Office	2,824,913			2,824,913											2,824,913	
0150105007 - Akara-Turkey Office	2,412,486			2,412,486											2,412,486	
0150105008 - Tokyo-Japan Office	2,852,970			2,852,970											2,852,970	
0150105009 - China Office	3,026,463			3,026,463											3,026,463	
0150106 - Ghana International Trade Commission	4,491,010	300,000		4,791,010		36,300		36,300							4,827,310	
0150106001 - GITC Head Office	4,491,010	300,000		4,791,010		36,300		36,300							4,827,310	
01502 - Ghana Standards Authority	36,886,158	100,000		36,986,158		149,531,798	37,382,950	186,914,748							223,900,905	
0150201 - Gen. Admin	11,980,462	100,000		12,080,462		79,171,665	18,900,034	98,071,699							110,152,161	
0150201001 - Admin Office	11,980,462	100,000		12,080,462		79,171,665	18,900,034	98,071,699							110,152,161	
0150202 - Standards	1,780,151			1,780,151		5,525,734		5,525,734							7,305,885	
0150202001 - Standards Office	1,780,151			1,780,151		5,525,734		5,525,734							7,305,885	
0150203 - Testing	4,935,015			4,935,015		36,751,725	17,806,916	54,558,641							59,493,656	
0150203001 - Testing Office	4,935,015			4,935,015		36,751,725	17,806,916	54,558,641							59,493,656	
0150204 - Biochemical Science	5,653,255			5,653,255		7,966,836		7,966,836							13,620,091	
0150204001 - Biochemical Science Office	5,653,255			5,653,255		7,966,836		7,966,836							13,620,091	
0150205 - Certification	1,709,308			1,709,308		4,749,224		4,749,224							6,458,532	
0150205001 - Certification Office	1,709,308			1,709,308		4,749,224		4,749,224							6,458,532	
0150206 - Metrology	2,547,101			2,547,101		8,659,043		8,659,043							11,206,144	
0150206001 - Admin Office	2,547,101			2,547,101		8,659,043		8,659,043							11,206,144	
0150207 - Regional offices	8,280,866			8,280,866		6,707,570	676,000	7,383,570							15,664,436	
0150207002 - Volta Region	1,221,954			1,221,954		824,634		824,634							2,046,588	
0150207003 - Eastern Region	346,426			346,426		634,834		634,834							981,260	
0150207004 - Central Region	266,557			266,557		392,086	340,000	732,086							998,643	
0150207005 - Western Region	1,039,670			1,039,670		1,233,948	336,000	1,569,948							2,609,618	
0150207006 - Ashanti Region	2,511,426			2,511,426		1,446,359		1,446,359							3,957,785	





## 1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 015 - Ministry of Trade,Agribusiness and Industry  
Year: FY26 | Currency: Ghana Cedi (GHS)  
Version 1

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
0150207007 - Brong Ahafo Region	477,139			477,139		453,646		453,646							930,785
0150207008 - Northern Region	767,186			767,186		347,246		347,246							1,114,432
0150207009 - Upper East Region	414,023			414,023		557,467		557,467							971,490
0150207010 - Upper West Region	150,197			150,197		232,349		232,349							382,546
0150207011 - Oti Region						89,008		89,008							89,008
0150207012 - Bono East Region	648,020			648,020		172,682		172,682							820,702
0150207013 - Ahafo Region	101,579			101,579		129,963		129,963							231,542
0150207014 - Savannah Region	168,764			168,764		96,674		96,674							265,438
0150207015 - North East Region	66,805			66,805		96,674		96,674							163,479
0150207016 - Western North Region	101,120			101,120											101,120
01503 - NBSSI	26,456,837	200,000		26,656,837		1,089,256	466,825	1,556,081				45,459,600		45,459,600	73,672,518
0150302 - Greater Accra Regional Office	26,456,837	200,000		26,656,837		1,089,256	466,825	1,556,081				45,459,600		45,459,600	73,672,518
0150302001 - Greater Accra Regional Office	26,456,837	200,000		26,656,837		1,089,256	466,825	1,556,081				45,459,600		45,459,600	73,672,518
01504 - Ghana Export Promotion Authority	4,974,973	50,000		5,024,973		596,430		596,430							5,621,403
0150401 - Human Resource and Administration	4,974,973	50,000		5,024,973		596,430		596,430							5,621,403
0150401001 - HR & Admin Office	4,974,973	50,000		5,024,973		596,430		596,430							5,621,403
01505 - GRATIS	9,723,003	200,000		9,923,003		7,262,568	806,952	8,069,520							17,992,523
0150501 - Gen. Admin	9,723,003	200,000		9,923,003		7,262,568	806,952	8,069,520							17,992,523
0150501001 - Admin Office	9,723,003	200,000		9,923,003		7,262,568	806,952	8,069,520							17,992,523
01506 - CEDECOM	3,112,039	200,000		3,312,039											3,312,039
0150601 - Gen. Admin	3,112,039	200,000		3,312,039											3,312,039
0150601001 - Admin Office		200,000		200,000											200,000
0150601002 - Human Resource Office	3,112,039			3,112,039											3,112,039
01507 - Regional Trade Offices	3,322,101			3,322,101											3,322,101
0150701 - Greater Accra	316,868			316,868											316,868
0150701001 - Greater Accra Regional Office	316,868			316,868											316,868



## 1.6. Appropriation Bill

Summary of Expenditure by Cost Center, Economic Item and Funding

Entity: 015 - Ministry of Trade,Agribusiness and Industry  
Year: FY26 | Currency: Ghana Cedi (GHS)  
Version 1

	GoG				IGF				Funds / Others			Donors			Grand Total
	Compensation of employees	Goods and Services	Capex	Total	Compensation of employees	Goods and Services	Capex	Total	Statutory	ABFA	Others	Goods and Services	Capex	Total	
0150702 - Volta Region	275,698			275,698											275,698
0150702001 - Votal Regional Office	275,698			275,698											275,698
0150703 - Eastern Region	452,209			452,209											452,209
0150703001 - Eastern Regional Office	452,209			452,209											452,209
0150704 - Central Region	188,547			188,547											188,547
0150704001 - Central Regional Office	188,547			188,547											188,547
0150705 - Western Region	208,702			208,702											208,702
0150705001 - Western Regional Office	208,702			208,702											208,702
0150706 - Ashanti Region	398,007			398,007											398,007
0150706001 - Ashanti Regional Office	398,007			398,007											398,007
0150707 - Brong Ahafo Region	490,706			490,706											490,706
0150707001 - Brong Ahafo Regional Office	490,706			490,706											490,706
0150708 - Northern Region	415,099			415,099											415,099
0150708001 - Northern Regional Office	415,099			415,099											415,099
0150709 - Upper East Region	250,601			250,601											250,601
0150709001 - Upper East Regional Office	250,601			250,601											250,601
0150710 - Upper West Region	325,664			325,664											325,664
0150710001 - Upper West Regional Office	325,664			325,664											325,664
01508 - Ghana Free Zones Board					69,168,565	90,907,256	37,548,649	197,624,470							197,624,470
0150801 - Head Office					69,168,565	90,907,256	37,548,649	197,624,470							197,624,470
0150801001 - Admin. Office					69,168,565	90,907,256	37,548,649	197,624,470							197,624,470

# Public Investment Plan for the Medium Term by MDA, Funding and Project



MDA: 015 - Ministry of Trade,Agribusiness and Industry


Period: Year Total | Currency: Ghana Cedi (GHS)

	2026	2027	2028	2029
	Budget	Indicative	Indicative	Indicative
Total Source of Funding	284,332,906	284,332,906	284,332,906	284,332,906
11001 - Central GoG & CF	205,000,000	205,000,000	205,000,000	205,000,000
2125001-Est. of 3 Textile & Garment Factories B,East Central and Eastern Regs	200,000,000	200,000,000	200,000,000	200,000,000
Soft Capex	5,000,000	5,000,000	5,000,000	5,000,000
12200 - Non Tax Revenue (NTR) Sources Retained - IGF	79,332,906	79,332,906	79,332,906	79,332,906
Soft Capex	79,332,906	79,332,906	79,332,906	79,332,906



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